



## Corporate Services

<b>Prepared for</b>	Council-in-Committee	<b>Report No.</b>	CS-08-2019
<b>Agenda Date</b>	September 16, 2019	<b>File No.</b>	231005

<b>Subject</b>
<b>2019 2<sup>nd</sup> QUARTER FINANCIAL REPORT</b>

<b>Recommendations</b>
<b><u>THAT</u> Council receives Report No. CS-08-2019 regarding the 2019 2<sup>nd</sup> Quarter Financial Report for information purposes.</b>

<b>Relation to Council's 2018-2022 Corporate Strategic Plan</b>
N/A

<b>List of Stakeholders</b>
Mayor and Council Fort Erie Ratepayers

Prepared by:	Submitted by:	Approved by:
<i>Original signed</i>	<i>Original signed</i>	<i>Original signed</i>
Nanette General, CPA, CGA Acting, Manager, Accounting Services	Jonathan Janzen, CPA, CA Director, Corporate Services	Tom Kuchyt, CET Chief Administrative Officer

**Purpose of Report**

Budget policy requires Operating Budget variance analysis be reported to Council as at June 30, September 30 and December 31. Capital variances are closed and allocated in the spring and fall capital variance report but included here for information purposes.

Summary financial reports for the period ended June 30, 2019 are presented for Council's review in Appendix "1" for operations and Appendix "2" for capital variances.

**Background****2<sup>nd</sup> Quarter Operating Variances**

The 2nd quarter financial report is generally more informative of revenue performance rather than of expense concerns. Budgeted figures are annualized, however, the timing of large expenses, such as contracts, may occur unevenly and at various times of the year. In addition, expenses are more generally within the control of staff and are therefore managed well in relation to approved budgets. Revenues, other than taxation, are driven by activities typically outside of control and are monitored to flag funding concerns on a timely basis.

The first page of Appendix "1" to this report provides a consolidated summary of all operating revenues and expenditures for the first half of 2019. The General Levy budget was approved March 25, 2019 through By-law No. 50-2019 and the Water and Wastewater Budget was approved February 11, 2019 through By-law No. 16-2019.

General government expenses are proceeding in accordance with budget. Revenue variances that exist as at June are analyzed below and will continue to be monitored in the event that any negative trends can be mitigated. Significant variances have been forecasted to the end of the year using assumptions and estimates based on information available at the time of writing this report.

**2<sup>nd</sup> Quarter Capital Variances**

This report includes variance information on capital projects attached as Appendix "2". Variance explanations are limited to projects with a budget in excess of \$200,000 or 100% of the budget remaining or greater than 10% negative variance. This will explain 95% of the budget related to 170 capital jobs managed by Town staff at any given time. The 3<sup>rd</sup> and 4<sup>th</sup> quarter variance reports will not include capital variances as the fourth quarter capital variance report will serve that purpose.

**Analysis****Water and Wastewater****Water and Wastewater Consumption Revenue**

Water and wastewater revenues reflect actual consumption to approximately the middle of June. Water consumption is 6.0% lower than budget and 6.1% lower than the same

period last year as a result of a wet spring and wastewater volumes are 10.9% lower than budget and 1.69% lower to the same period last year. Rain precipitation recorded by Statistics Canada for the first half of the year was 22% higher than the same period last year. Water/wastewater revenues, net of treatment costs, are forecasted to have a favourable variance of \$80,000. This forecast captures year-to-date results to the end of July and forecasts results equal to budget for the remainder of the year.

### Materials and supplies

Material and supplies expenses are below budget and forecasted to have a net favourable variance of \$70,000, primarily driven by sewer repairs.

### General Levy

	Q2 Actual	Q4 Forecast	Q4 Budget	Favourable / (Unfavourable) Variance
<b>Revenue</b>				
Supplemental taxes	\$ 217,710	\$ 435,000	\$ 525,000	\$ (90,000)
Grants	1,233,649	1,955,300	1,837,000	118,300
Interest and penalties	631,540	1,253,500	1,378,500	(125,000)
Building permit revenue	317,272	735,000	590,000	145,000
Planning revenue	227,165	393,500	446,500	(53,000)
User fee revenues	43,446	400,000	100,000	300,000
Sale of land, buildings, equipment*	30,530	30,000	5,000	25,000
Provincial Offences Act	28,240	70,600	52,100	18,500
<b>Expenses</b>				
Wages & benefits	6,232,014	12,958,500	13,308,500	350,000
Intermunicipal transit	0	0	177,200	177,200
Utilities	399,820	880,600	925,600	45,000
Insurance	610,613	647,000	705,000	58,000
<b>Preliminary forecasted surplus</b>				<b>\$ 969,000</b>

\* figures represent net revenue (expense) to show the bottom-line impact to surplus, as any surplus within these departments is transferred to reserves.

### Supplemental Tax Revenues

Supplemental tax revenue from new assessment (e.g., new construction, additions and renovations) billed as of June 30 are \$217,710 compared to annual budget of \$525,000 or 42% of budget. The Town is still recognizing the effects of new housing developments from previous years but overall revenues from third and fourth quarter supplemental tax revenues are expected to be lower than historical trends. These supplemental revenues are forecasted to be under budget by \$90,000 for the year.

## Grants

As discussed in Report No. CS-07-2019, the Province announced investments in small and rural municipalities to help support delivering modern and efficient services to their communities through the Ontario Municipal Modernization Grant. The Town received \$455,800 and has already allocated \$337,500 for 2019 Capital and Operating budgets. Allocations for the remaining balance of \$118,300 will be considered with the third quarter variance report.

## Interest and Penalties

Interest and penalties on taxes has been reduced in recent years due to large settlement payments on multi-year appeals. Total arrears have continued to follow decreasing trends due to high real estate sales which are paying off tax arrears. As a result, interest and penalties are expected to be flat to budget in 2019.

Interest earned on operating cash and investments is expected to have an unfavourable variance of \$125,000. The Bank of Canada has not changed the overnight rate since October 24, 2018, after raising it five times since June 30, 2017, as a result of a more pronounced and widespread slowdown in the global economy. As a result, bank interest rate increases have not materialized and investment rates have declined, resulting in lower revenue than forecasted during budget deliberations. Refer to Report No. CS-10-2019 for more details.

## Building Permit Revenues

Building permit fee revenue remains strong and has increased by 80% compared to the same period last year. As noted in Report No. PDS-36-2019, there were 37 new residential permits drawn in Q1 of 2019, which is more than double what was recorded at this time last year along with a total recorded value of the new residential construction at \$17,275,000. As of June 30, permit revenue was \$317,272 or 54% of annual budget and by the end of August permit revenue was at 75% of the annual budget. Based on historical trends, building permit revenues are expected to generate a favourable variance to budget of \$145,000 for the year. The Reserve Policy directs any building surplus to be transferred to the Building Permit Surplus Reserve.

## Planning Fee Revenues

Planning fee revenues amount to \$227,165 as of June 30, compared to annual budget of \$446,500. Development activities in the first half of 2019 have been in-line with those of recent years, resulting in application fees on target mid-way through the year. Considering July and August results in conjunction with historical trends, planning revenues are forecasted to be unfavourable to budget by \$53,000 by year-end.

## Other Revenues

User fee revenues are forecasted to exceed budget by \$300,000 by year-end and the favourability is primarily driven by Bay Beach. After a year of construction, Bay Beach re-opened in May and over 4,000 seasonal passes were sold related to the new fee structure. A surplus of \$250,000, net of related incremental costs, is forecasted for

admissions and \$25,000 for parking. Report No. IS-03-2019 identified required operating service level enhancements that would be offset by the beach admission fee. Infrastructure Services will be bringing a report to Council in the fall that will summarize the impacts of 2019 Bay Beach operations and recommend any allocations of the surplus as well as any proposed changes for 2020.

Favourability is forecasted on sale of land, buildings, and equipment of \$25,000, after considering the transfer of land sales surplus to reserves. There is significant uncertainty surrounding these revenues, given that historical amounts are not indicative of future revenues given the uniqueness in assets.

Favourability is forecasted on court fees earned through the Provincial Offences Act of \$18,500. Based on comments from the Region, the favourability is due to the closing of St. Catharines courthouse as well as savings due to vacancy management.

### Wages & Benefits

Wages and benefit expenses are below budget and forecasting to have a net favourable variance of over \$350,000 primarily resulting from staff turnover and vacancies in various departments. Note that winter events in the last quarter of the year have the potential to reduce the expected favourability.

Volunteer fire fighter honorariums and training are paid in December. Expenses are tracking to be slightly under budget based on call volumes to date. Note that potential savings may reduce if the Town is called to a large incident in the last quarter.

### Contracts

The intermunicipal transit contract has a budget of \$177,200 and the Region has confirmed that it will be reimbursing the Town for the full costs in 2019 and beyond. The Transit Advisory Committee (TAC) has met and will be making a recommendation through a complementary staff report on changes to the transit system to utilize this budgeted funding. This will be revisited with the third quarter variance report when more information is available. Other contracts, as noted in the background section above, will be reviewed in greater detail with the third quarter report.

### Utilities

Utility costs are lower than the same period last year and are under budget by 14%. Assuming costs for the second half of the year are equal to budget, a \$45,000 surplus is expected. Winter weather and related heating costs has the potential to offset savings.

### Insurance

Insurance costs are forecasted to be favourable to budget by \$58,000 as a result of lower than budgeted premiums and projected under-deductible claims.

## Winter Control

Winter control costs are at 58% of the total budget for 2019, which is typically at 66% of budget by the end of June. There is no expected variance at year-end, however, winter events in the last quarter of the year have the potential to impact results.

## **Financial/Staffing Implications**

Any General Levy or Water/Wastewater budget surplus or deficit at year end will be transferred to/from Town Reserves in accordance with Budget Policy.

## **Policies Affecting Proposal**

By-law No. 124-2019 adopted Council's 2018-2022 Corporate Strategic Plan.

Financial reporting is addressed in Budget Policy By-law No. 127-09, as amended.

## **Comments from Relevant Departments/Community and Corporate Partners**

The Town's financial reporting software allows service managers direct access to monitor their account activity in comparison with budget.

The consolidated results for the six months ending June 30, 2019 have been discussed with the Senior Management team.

## **Communicating Results**

This report will be posted on the "Financial Statements" page of the Town website. This page is found under Governments/Budgets and Finances.

## **Alternatives**

N/a

## **Conclusion**

The second quarter financial results analyzed in this report provide positive overall projections for year-end results. Staff will continue to monitor costs to mitigate possible year-end operating variances. Capital account balances are addressed in advance of the year end as part of the Capital variance report prepared in the fourth quarter.

## **Attachments**

Appendix "1" – Consolidated Statement of Operations as at June 30, 2019

Appendix "2" – Capital variance report as at June 30, 2019

Appendix "1" to Administrative Report No. CS-08-2019

- 1 Consolidated Operating Fund
- 2 Water & Wastewater Fund
- 3 General Revenue Fund
- 4 Taxation
- 5 Payments in Lieu
- 6 General Revenues
- 7 Charitable Gaming Revenues
- 8 Mayor & Council
- 9 Office of the CAO
- 10 Community Services
- 11 Transit & Crossing Guards
- 12 Corporate Services
- 13 Insurance & Risk Management
- 14 Fire & Emergency Services
- 15 Engineering
- 16 Roads and Fleet
- 17 Parks and Facilities
- 18 Planning & Development Service
- 19 Business Improvement Areas
- 20 Boards & Committees

Service Area: Consolidated Operating Fund

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CORPORATION OF THE TOWN OF FORT ERIE

QUARTERLY REPORT

	2019 YTD Actuals June	2019 Budget	2019 Budget Remaining	2018 YTD Actuals June	2018 Budget December
<b>Revenue</b>					
General Levy	27,786,737	27,890,851	104,114	26,800,548	26,369,837
BIA Levies	73,950	91,000	17,050	73,320	91,000
Payments in Lieu of Taxes	275,120	280,335	5,215	241,041	245,799
Water/wastewater billings	8,807,883	18,931,399	10,123,516	8,724,128	18,196,737
Local Improvement Charges	120,872	120,901	29	143,325	146,638
Donations	7,754	4,600	(3,154)	3,987	6,350
Fine Revenue	48,365	172,109	123,744	43,487	154,100
Gaming Revenues	129,817	245,800	115,983	127,965	232,200
Grants	1,372,272	2,101,487	729,215	915,328	2,036,600
Interest & Penalties	645,388	1,406,500	761,112	530,514	926,500
Sale of land, buildings and equipment	65,718	85,000	19,282	104,558	62,000
User Fees	1,486,383	2,745,376	1,258,993	1,336,829	2,758,661
Miscellaneous other revenues	16,921	142,585	125,664	34,440	125,544
<b>Total Revenue</b>	<b>40,837,180</b>	<b>54,217,943</b>	<b>13,380,763</b>	<b>39,079,470</b>	<b>51,351,966</b>
<b>Expenses</b>					
Wages & Benefits	7,320,526	16,287,219	8,966,693	7,327,084	15,565,068
Materials & Services	5,109,401	12,173,574	7,064,173	5,164,658	11,418,386
Debt Interest Charges	65,922	219,865	153,943	73,084	253,592
Grants	1,373,320	3,130,147	1,756,827	1,237,108	3,544,236
Partnership Programs	43,143	158,500	115,357	42,153	79,500
Regional Treatment Costs	5,553,589	11,540,386	5,986,797	5,589,485	11,348,891
<b>Total Expenses</b>	<b>19,465,901</b>	<b>43,509,691</b>	<b>24,043,790</b>	<b>19,433,572</b>	<b>42,209,673</b>
<b>Net before Financing and Transfers</b>	<b>21,371,279</b>	<b>10,708,252</b>	<b>(10,663,027)</b>	<b>19,645,898</b>	<b>9,142,293</b>
<b>FINANCING &amp; TRANSFERS</b>					
Interdepartmental transfers		4	4	19	(2)
Debt principal (advances)/repayments	595,092	1,049,364	454,272	584,898	1,022,938
Reserve and Capital Fund Transfers	5,377,672	9,664,619	4,286,947	5,115,137	8,129,728
<b>NET FINANCING &amp; TRANSFERS</b>	<b>5,972,764</b>	<b>10,713,987</b>	<b>4,741,223</b>	<b>5,700,054</b>	<b>9,152,664</b>
<b>(SURPLUS)/DEFICIT CARRYFORWARD</b>					
General (surplus) deficit	(12,732)	(5,735)	6,997	(13,139)	(10,370)
<b>Total (SURPLUS)/DEFICIT CARRYFORWARD</b>	<b>(12,732)</b>	<b>(5,735)</b>	<b>6,997</b>	<b>(13,139)</b>	<b>(10,370)</b>
<b>DEPARTMENT NET REVENUE/(EXPENSE)</b>	<b>15,411,247</b>		<b>(15,411,247)</b>	<b>13,958,983</b>	<b>(1)</b>



Service Area: Water & Wastewater Fund

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CORPORATION OF THE TOWN OF FORT ERIE

QUARTERLY REPORT

	2019 YTD Actuals June	2019 Budget	2019 Budget Remaining	2018 YTD Actuals June	2018 Budget December
<b>Revenue</b>					
Water/wastewater billings	8,807,883	18,931,399	10,123,516	8,724,128	18,196,737
Local Improvement Charges	120,872	120,901	29	143,325	146,638
Grants		50,000	50,000		48,000
Interest & Penalties	21,630	48,000	26,370	20,516	48,000
User Fees	87,525	142,000	54,475	87,808	187,300
<b>Total Revenue</b>	<b>9,037,910</b>	<b>19,292,300</b>	<b>10,254,390</b>	<b>8,975,777</b>	<b>18,626,675</b>
<b>Expenses</b>					
Wages & Benefits	1,081,967	2,319,929	1,237,962	1,123,315	2,267,785
Materials & Services	232,077	1,144,494	912,417	345,013	1,148,150
Debt Interest Charges	35,682	111,151	75,469	38,564	120,189
Grants	3,966	36,000	32,034	3,866	36,000
Regional Treatment Costs	5,553,589	11,540,386	5,986,797	5,589,485	11,348,891
<b>Total Expenses</b>	<b>6,907,281</b>	<b>15,151,960</b>	<b>8,244,679</b>	<b>7,100,243</b>	<b>14,921,015</b>
<b>Net before Financing and Transfers</b>	<b>2,130,629</b>	<b>4,140,340</b>	<b>2,009,711</b>	<b>1,875,534</b>	<b>3,705,660</b>
<b>FINANCING &amp; TRANSFERS</b>					
Interdepartmental transfers					
Fleet Related Charges	140,154	341,316	201,162	153,179	341,184
Program Support Charges	256,643	513,284	256,641	242,361	484,722
<b>Total Interdepartmental transfers</b>	<b>396,797</b>	<b>854,600</b>	<b>457,803</b>	<b>395,540</b>	<b>825,906</b>
Debt principal (advances)/repayments					
Repayment of Debt	154,750	260,750	106,000	152,808	258,808
<b>otal Debt principal (advances)/repayments</b>	<b>154,750</b>	<b>260,750</b>	<b>106,000</b>	<b>152,808</b>	<b>258,808</b>
Reserve and Capital Fund Transfers					
Transfers from reserves	(31,001)	(477,701)	(446,700)	(44,084)	(897,704)
Transfers to reserves	1,905,571	3,811,142	1,905,571	1,900,571	3,849,142
Transfers Development Chgs Reserve	(136,361)	(308,451)	(172,090)	(219,934)	(330,491)
<b>Total Reserve and Capital Fund Transfers</b>	<b>1,738,209</b>	<b>3,024,990</b>	<b>1,286,781</b>	<b>1,636,553</b>	<b>2,620,947</b>
<b>NET FINANCING &amp; TRANSFERS</b>	<b>2,289,756</b>	<b>4,140,340</b>	<b>1,850,584</b>	<b>2,184,901</b>	<b>3,705,661</b>
<b>(SURPLUS)/DEFICIT CARRYFORWARD</b>					
<b>DEPARTMENT NET REVENUE/(EXPENSE)</b>	<b>(159,127)</b>		<b>159,127</b>	<b>(309,367)</b>	<b>(1)</b>

## Service Area: General Revenue Fund

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## CORPORATION OF THE TOWN OF FORT ERIE

## QUARTERLY REPORT

	2019 YTD Actuals June	2019 Budget	2019 Budget Remaining	2018 YTD Actuals June	2018 YTD Actuals December
<b>Revenue</b>					
General Levy	27,786,737	27,890,851	104,114	26,800,548	26,715,558
BIA Levies	73,950	91,000	17,050	73,320	55,054
Payments in Lieu of Taxes	275,120	280,335	5,215	241,041	341,361
Donations	7,754	4,600	(3,154)	3,987	21,624
Fine Revenue	48,365	172,109	123,744	43,487	167,290
Gaming Revenues	129,817	245,800	115,983	127,965	236,529
Grants	1,372,272	2,051,487	679,215	915,328	1,962,804
Interest & Penalties	623,758	1,358,500	734,742	509,998	1,155,637
Sale of land, buildings and equipment	65,718	85,000	19,282	104,558	162,140
User Fees	1,398,858	2,603,376	1,204,518	1,249,021	2,882,907
Miscellaneous other revenues	16,921	142,585	125,664	34,440	95,351
<b>Total Revenue</b>	<b>31,799,270</b>	<b>34,925,643</b>	<b>3,126,373</b>	<b>30,103,693</b>	<b>33,796,255</b>
<b>Expenditures</b>					
Wages & Benefits	6,238,559	13,967,290	7,728,731	6,203,769	12,836,344
Materials & Services	4,877,324	11,029,080	6,151,756	4,819,645	9,407,607
Debt Interest Charges	30,240	108,714	78,474	34,520	133,404
Grants	1,369,354	3,094,147	1,724,793	1,233,242	3,414,700
Partnership Programs	43,143	158,500	115,357	42,153	194,237
<b>Total Expenditures</b>	<b>12,558,620</b>	<b>28,357,731</b>	<b>15,799,111</b>	<b>12,333,329</b>	<b>25,986,292</b>
<b>Net before Financing and Transfers</b>	<b>19,240,650</b>	<b>6,567,912</b>	<b>(12,672,738)</b>	<b>17,770,364</b>	<b>7,809,963</b>
<b>FINANCING &amp; TRANSFERS</b>					
Interdepartmental transfers	(396,797)	(854,596)	(457,799)	(395,521)	(809,461)
Debt principal (advances)/repayments	440,342	788,614	348,272	432,090	764,130
Reserve and Capital Fund Transfers	3,639,463	6,639,629	3,000,166	3,478,584	7,850,270
<b>NET FINANCING &amp; TRANSFERS</b>	<b>3,683,008</b>	<b>6,573,647</b>	<b>2,890,639</b>	<b>3,515,153</b>	<b>7,804,939</b>
<b>(SURPLUS)/DEFICIT CARRYFORWARD</b>					
General (surplus) deficit	(12,732)	(5,735)	6,997	(13,139)	(13,103)
<b>Total (SURPLUS)/DEFICIT CARRYFORWARD</b>	<b>(12,732)</b>	<b>(5,735)</b>	<b>6,997</b>	<b>(13,139)</b>	<b>(13,103)</b>
<b>DEPARTMENT NET REVENUE /( EXPENDITURE)</b>	<b>15,570,374</b>		<b>(15,570,374)</b>	<b>14,268,350</b>	<b>18,127</b>

Service Area: Taxation

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CORPORATION OF THE TOWN OF FORT ERIE

QUARTERLY REPORT

	2019 YTD Actuals June	2019 Budget	2019 Budget Remaining	2018 YTD Actuals June	2018 Budget December
Revenue					
General Levy	27,786,737	27,890,851	104,114	26,800,548	26,369,837
<b>Total Revenue</b>	<b>27,786,737</b>	<b>27,890,851</b>	<b>104,114</b>	<b>26,800,548</b>	<b>26,369,837</b>
<b>Expenses</b>					
<b>Net before Financing and Transfers</b>	<b>27,786,737</b>	<b>27,890,851</b>	<b>104,114</b>	<b>26,800,548</b>	<b>26,369,837</b>
<b>FINANCING &amp; TRANSFERS</b>					
Reserve and Capital Fund Transfers					
Transfers to reserves	125,000	250,000	125,000		
<b>Total Reserve and Capital Fund Transfers</b>	<b>125,000</b>	<b>250,000</b>	<b>125,000</b>		
<b>NET FINANCING &amp; TRANSFERS</b>	<b>125,000</b>	<b>250,000</b>	<b>125,000</b>		
<b>(SURPLUS)/DEFICIT CARRYFORWARD</b>					
<b>DEPARTMENT NET REVENUE/(EXPENSE)</b>	<b>27,661,737</b>	<b>27,640,851</b>	<b>(20,886)</b>	<b>26,800,548</b>	<b>26,369,837</b>

Service Area: Payments in Lieu

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**CORPORATION OF THE TOWN OF FORT ERIE**

**QUARTERLY REPORT**

	2019 YTD Actuals June	2019 Budget	2019 Budget Remaining	2018 YTD Actuals June	2018 Budget December
Revenue					
Payments in Lieu of Taxes	275,120	280,335	5,215	241,041	245,799
<b>Total Revenue</b>	<b>275,120</b>	<b>280,335</b>	<b>5,215</b>	<b>241,041</b>	<b>245,799</b>
<i>Expenses</i>					
<i>Net before Financing and Transfers</i>	<b>275,120</b>	<b>280,335</b>	<b>5,215</b>	<b>241,041</b>	<b>245,799</b>
<b>FINANCING &amp; TRANSFERS</b>					
<b>NET FINANCING &amp; TRANSFERS</b>					
<b>(SURPLUS)/DEFICIT CARRYFORWARD</b>					
<b>DEPARTMENT NET REVENUE/(EXPENSE)</b>	<b>275,120</b>	<b>280,335</b>	<b>5,215</b>	<b>241,041</b>	<b>245,799</b>

Service Area: General revenues

	2019 YTD Actuals June	2019 Budget	2019 Budget Remaining	2018 YTD Actuals June	2018 Budget December
<b>Revenue</b>					
Fine Revenue	28,240	52,109	23,869	24,701	36,600
Grants	1,233,649	1,499,500	265,851	749,750	1,499,500
Interest & Penalties	624,205	1,363,500	739,295	510,331	884,500
User Fees	131,699	157,502	25,803	131,804	138,749
Miscellaneous other revenues	11,985	79,885	67,900	7,878	83,744
<b>Total Revenue</b>	<b>2,029,778</b>	<b>3,152,496</b>	<b>1,122,718</b>	<b>1,424,464</b>	<b>2,643,093</b>
<b>Expenses</b>					
Materials & Services		5,000	5,000		500
<b>Total Expenses</b>		<b>5,000</b>	<b>5,000</b>		<b>500</b>
<b>Net before Financing and Transfers</b>	<b>2,029,778</b>	<b>3,147,496</b>	<b>1,117,718</b>	<b>1,424,464</b>	<b>2,642,593</b>
<b>FINANCING &amp; TRANSFERS</b>					
Reserve and Capital Fund Transfers					
Transfers to reserves	374,875	749,750	374,875	374,875	749,750
<b>Total Reserve and Capital Fund Transfers</b>	<b>374,875</b>	<b>749,750</b>	<b>374,875</b>	<b>374,875</b>	<b>749,750</b>
<b>NET FINANCING &amp; TRANSFERS</b>	<b>374,875</b>	<b>749,750</b>	<b>374,875</b>	<b>374,875</b>	<b>749,750</b>
<b>(SURPLUS)/DEFICIT CARRYFORWARD</b>					
<b>DEPARTMENT NET REVENUE/(EXPENSE)</b>	<b>1,654,903</b>	<b>2,397,746</b>	<b>742,843</b>	<b>1,049,589</b>	<b>1,892,843</b>

Service Area: Charitable Gaming revenues

Run Date: 9/10/19 9:14 AM

**CORPORATION OF THE TOWN OF FORT ERIE**

**QUARTERLY REPORT**

	2019 YTD Actuals June	2019 Budget	2019 Budget Remaining	2018 YTD Actuals June	2018 Budget December
Revenue					
Gaming Revenues	129,817	245,800	115,983	127,965	232,200
<b>Total Revenue</b>	<b>129,817</b>	<b>245,800</b>	<b>115,983</b>	<b>127,965</b>	<b>232,200</b>
<b>Expenses</b>					
<b>Net before Financing and Transfers</b>	<b>129,817</b>	<b>245,800</b>	<b>115,983</b>	<b>127,965</b>	<b>232,200</b>
<b>FINANCING &amp; TRANSFERS</b>					
Interdepartmental transfers					
Allocation of Gaming Revenues		245,800	245,800		232,200
<b>Total Interdepartmental transfers</b>		<b>245,800</b>	<b>245,800</b>		<b>232,200</b>
<b>NET FINANCING &amp; TRANSFERS</b>		<b>245,800</b>	<b>245,800</b>		<b>232,200</b>
<b>(SURPLUS)/DEFICIT CARRYFORWARD</b>					
<b>DEPARTMENT NET REVENUE/(EXPENSE)</b>	<b>129,817</b>		<b>(129,817)</b>	<b>127,965</b>	

Service Area: Mayor & Council

Run Date: 9/10/19 9:14 AM

CORPORATION OF THE TOWN OF FORT ERIE

QUARTERLY REPORT

	2019 YTD Actuals June	2019 Budget	2019 Budget Remaining	2018 YTD Actuals June	2018 Budget December
Revenue					
<b>Expenses</b>					
Wages & Benefits	131,819	269,632	137,813	127,043	259,837
Materials & Services	49,719	59,711	9,992	18,475	35,976
<b>Total Expenses</b>	<b>181,538</b>	<b>329,343</b>	<b>147,805</b>	<b>145,518</b>	<b>295,813</b>
<b>Net before Financing and Transfers</b>	<b>(181,538)</b>	<b>(329,343)</b>	<b>(147,805)</b>	<b>(145,518)</b>	<b>(295,813)</b>
<b>FINANCING &amp; TRANSFERS</b>					
Interdepartmental transfers					
Program Support Charges	44,931	89,861	44,930	57,104	114,208
<b>Total Interdepartmental transfers</b>	<b>44,931</b>	<b>89,861</b>	<b>44,930</b>	<b>57,104</b>	<b>114,208</b>
Reserve and Capital Fund Transfers					
Transfers from reserves		(22,000)	(22,000)		
Transfers to reserves	2,750	5,500	2,750	2,750	5,500
<b>Total Reserve and Capital Fund Transfers</b>	<b>2,750</b>	<b>(16,500)</b>	<b>(19,250)</b>	<b>2,750</b>	<b>5,500</b>
<b>NET FINANCING &amp; TRANSFERS</b>	<b>47,681</b>	<b>73,361</b>	<b>25,680</b>	<b>59,854</b>	<b>119,708</b>
<b>(SURPLUS)/DEFICIT CARRYFORWARD</b>					
<b>DEPARTMENT NET REVENUE/(EXPENSE)</b>	<b>(229,219)</b>	<b>(402,704)</b>	<b>(173,485)</b>	<b>(205,372)</b>	<b>(415,521)</b>

Service Area: Office of the CAO

Run Date: 9/10/19 9:14 AM

CORPORATION OF THE TOWN OF FORT ERIE

QUARTERLY REPORT

	2019 YTD Actuals June	2019 Budget	2019 Budget Remaining	2018 YTD Actuals June	2018 Budget December
Revenue					
<b>Expenses</b>					
Wages & Benefits	331,113	842,363	511,250	372,341	799,807
Materials & Services	116,838	232,151	115,313	75,676	167,263
<b>Total Expenses</b>	<b>447,951</b>	<b>1,074,514</b>	<b>626,563</b>	<b>448,017</b>	<b>967,070</b>
<b>Net before Financing and Transfers</b>	<b>(447,951)</b>	<b>(1,074,514)</b>	<b>(626,563)</b>	<b>(448,017)</b>	<b>(967,070)</b>
<b>FINANCING &amp; TRANSFERS</b>					
Interdepartmental transfers					
Program Support Charges	(216,214)	(432,428)	(216,214)	(218,547)	(437,093)
<b>Total Interdepartmental transfers</b>	<b>(216,214)</b>	<b>(432,428)</b>	<b>(216,214)</b>	<b>(218,547)</b>	<b>(437,093)</b>
Reserve and Capital Fund Transfers					
Transfers from reserves					(30,000)
<b>Total Reserve and Capital Fund Transfers</b>					<b>(30,000)</b>
<b>NET FINANCING &amp; TRANSFERS</b>	<b>(216,214)</b>	<b>(432,428)</b>	<b>(216,214)</b>	<b>(218,547)</b>	<b>(467,093)</b>
<b>(SURPLUS)/DEFICIT CARRYFORWARD</b>					
<b>DEPARTMENT NET REVENUE/(EXPENSE)</b>	<b>(231,737)</b>	<b>(642,086)</b>	<b>(410,349)</b>	<b>(229,470)</b>	<b>(499,977)</b>



Service Area: Community Services

Run Date: 9/10/19 9:14 AM

CORPORATION OF THE TOWN OF FORT ERIE

QUARTERLY REPORT

	2019 YTD Actuals June	2019 Budget	2019 Budget Remaining	2018 YTD Actuals June	2018 Budget December
Revenue					
Donations	518	4,100	3,582	767	4,100
Grants		34,600	34,600		34,600
User Fees	68,886	123,900	55,014	64,863	109,900
<b>Total Revenue</b>	<b>69,404</b>	<b>162,600</b>	<b>93,196</b>	<b>65,630</b>	<b>148,600</b>
<b>Expenses</b>					
Wages & Benefits	689,331	1,713,501	1,024,170	740,837	1,625,985
Materials & Services	248,940	488,384	239,444	261,003	527,556
Grants	120,000	270,000	150,000		
Partnership Programs	43,143	158,500	115,357	42,153	79,500
<b>Total Expenses</b>	<b>1,101,414</b>	<b>2,630,385</b>	<b>1,528,971</b>	<b>1,043,993</b>	<b>2,233,041</b>
<b>Net before Financing and Transfers</b>	<b>(1,032,010)</b>	<b>(2,467,785)</b>	<b>(1,435,775)</b>	<b>(978,363)</b>	<b>(2,084,441)</b>
<b>FINANCING &amp; TRANSFERS</b>					
Interdepartmental transfers					
Program Support Charges	(404,678)	(809,359)	(404,681)	(345,585)	(691,171)
<b>Total Interdepartmental transfers</b>	<b>(404,678)</b>	<b>(809,359)</b>	<b>(404,681)</b>	<b>(345,585)</b>	<b>(691,171)</b>
Reserve and Capital Fund Transfers					
Transfers from reserves	(379,219)	(386,000)	(6,781)	(15,449)	(252,000)
Transfers to reserves	230,077	459,325	229,248	245,384	490,000
<b>Total Reserve and Capital Fund Transfers</b>	<b>(149,142)</b>	<b>73,325</b>	<b>222,467</b>	<b>229,935</b>	<b>238,000</b>
<b>NET FINANCING &amp; TRANSFERS</b>	<b>(553,820)</b>	<b>(736,034)</b>	<b>(182,214)</b>	<b>(115,650)</b>	<b>(453,171)</b>
<b>(SURPLUS)/DEFICIT CARRYFORWARD</b>					
<b>DEPARTMENT NET REVENUE/(EXPENSE)</b>	<b>(478,190)</b>	<b>(1,731,751)</b>	<b>(1,253,561)</b>	<b>(862,713)</b>	<b>(1,631,270)</b>

Service Area: Transit & Crossing guards

Run Date: 9/10/19 9:14 AM

CORPORATION OF THE TOWN OF FORT ERIE

QUARTERLY REPORT

	2019 YTD Actuals June	2019 Budget	2019 Budget Remaining	2018 YTD Actuals June	2018 Budget December
Revenue					
Grants	142,538	285,076	142,538	142,538	285,076
User Fees		17,000	17,000		56,000
<b>Total Revenue</b>	<b>142,538</b>	<b>302,076</b>	<b>159,538</b>	<b>142,538</b>	<b>341,076</b>
<b>Expenses</b>					
Wages & Benefits	90,279	183,386	93,107	79,101	177,886
Materials & Services	427,928	1,336,029	908,101	330,172	1,288,582
<b>Total Expenses</b>	<b>518,207</b>	<b>1,519,415</b>	<b>1,001,208</b>	<b>409,273</b>	<b>1,466,468</b>
<b>Net before Financing and Transfers</b>	<b>(375,669)</b>	<b>(1,217,339)</b>	<b>(841,670)</b>	<b>(266,735)</b>	<b>(1,125,392)</b>
<b>FINANCING &amp; TRANSFERS</b>					
Interdepartmental transfers					
Fleet Related Charges				12,952	25,904
Program Support Charges	90,270	180,539	90,269	76,646	153,292
<b>Total Interdepartmental transfers</b>	<b>90,270</b>	<b>180,539</b>	<b>90,269</b>	<b>89,598</b>	<b>179,196</b>
Reserve and Capital Fund Transfers					
Transfers to reserves	18,034	36,067	18,033	18,034	36,067
<b>Total Reserve and Capital Fund Transfers</b>	<b>18,034</b>	<b>36,067</b>	<b>18,033</b>	<b>18,034</b>	<b>36,067</b>
<b>NET FINANCING &amp; TRANSFERS</b>	<b>108,304</b>	<b>216,606</b>	<b>108,302</b>	<b>107,632</b>	<b>215,263</b>
<b>(SURPLUS)/DEFICIT CARRYFORWARD</b>					
<b>DEPARTMENT NET REVENUE/(EXPENSE)</b>	<b>(483,973)</b>	<b>(1,433,945)</b>	<b>(949,972)</b>	<b>(374,367)</b>	<b>(1,340,655)</b>

Service Area: Corporate Services

Run Date: 9/10/19 9:14 AM

**CORPORATION OF THE TOWN OF FORT ERIE**

**QUARTERLY REPORT**

	2019 YTD Actuals June	2019 Budget	2019 Budget Remaining	2018 YTD Actuals June	2018 Budget December
<b>Revenue</b>					
Sale of land, buildings and equipment	65,620	85,000	19,380	104,424	62,000
User Fees	48,296	103,000	54,704	111,348	135,700
Miscellaneous other revenues		1,000	1,000		1,000
<b>Total Revenue</b>	<b>113,916</b>	<b>189,000</b>	<b>75,084</b>	<b>215,772</b>	<b>198,700</b>
<b>Expenses</b>					
Wages & Benefits	602,308	1,255,893	653,585	593,040	1,222,114
Materials & Services	209,207	415,503	206,296	200,381	459,197
<b>Total Expenses</b>	<b>811,515</b>	<b>1,671,396</b>	<b>859,881</b>	<b>793,421</b>	<b>1,681,311</b>
<b>Net before Financing and Transfers</b>	<b>(697,599)</b>	<b>(1,482,396)</b>	<b>(784,797)</b>	<b>(577,649)</b>	<b>(1,482,611)</b>
<b>FINANCING &amp; TRANSFERS</b>					
Interdepartmental transfers					
Program Support Charges	(322,051)	(644,100)	(322,049)	(277,597)	(555,192)
<b>Total Interdepartmental transfers</b>	<b>(322,051)</b>	<b>(644,100)</b>	<b>(322,049)</b>	<b>(277,597)</b>	<b>(555,192)</b>
Reserve and Capital Fund Transfers					
Transfers from reserves	(1,308)		1,308		
Transfers to reserves	29,985	30,750	765	29,033	57,000
Transfers Development Chgs Reserve					(58,500)
<b>Total Reserve and Capital Fund Transfers</b>	<b>28,677</b>	<b>30,750</b>	<b>2,073</b>	<b>29,033</b>	<b>(1,500)</b>
<b>NET FINANCING &amp; TRANSFERS</b>	<b>(293,374)</b>	<b>(613,350)</b>	<b>(319,976)</b>	<b>(248,564)</b>	<b>(556,692)</b>
<b>(SURPLUS)/DEFICIT CARRYFORWARD</b>					
<b>DEPARTMENT NET REVENUE/(EXPENSE)</b>	<b>(404,225)</b>	<b>(869,046)</b>	<b>(464,821)</b>	<b>(329,085)</b>	<b>(925,919)</b>

Service Area: Insurance & risk management

Run Date: 9/10/19 9:14 AM

CORPORATION OF THE TOWN OF FORT ERIE

QUARTERLY REPORT

	2019 YTD Actuals June	2019 Budget	2019 Budget Remaining	2018 YTD Actuals June	2018 Budget December
Revenue					
User Fees				4,412	
<b>Total Revenue</b>				4,412	
<b>Expenses</b>					
Wages & Benefits	11,665	23,012	11,347	11,296	22,092
Materials & Services	610,613	705,000	94,387	765,495	752,496
<b>Total Expenses</b>	622,278	728,012	105,734	776,791	774,588
<b>Net before Financing and Transfers</b>	<b>(622,278)</b>	<b>(728,012)</b>	<b>(105,734)</b>	<b>(772,379)</b>	<b>(774,588)</b>
<b>FINANCING &amp; TRANSFERS</b>					
Interdepartmental transfers					
Program Support Charges	(364,006)	(728,012)	(364,006)	(387,294)	(774,588)
<b>Total Interdepartmental transfers</b>	(364,006)	(728,012)	(364,006)	(387,294)	(774,588)
Reserve and Capital Fund Transfers					
Transfers to reserves	10,000	20,000	10,000	10,000	20,000
<b>Total Reserve and Capital Fund Transfers</b>	10,000	20,000	10,000	10,000	20,000
<b>NET FINANCING &amp; TRANSFERS</b>	<b>(354,006)</b>	<b>(708,012)</b>	<b>(354,006)</b>	<b>(377,294)</b>	<b>(754,588)</b>
<b>(SURPLUS)/DEFICIT CARRYFORWARD</b>					
<b>DEPARTMENT NET REVENUE/(EXPENSE)</b>	<b>(268,272)</b>	<b>(20,000)</b>	<b>248,272</b>	<b>(395,085)</b>	<b>(20,000)</b>

Service Area: Fire & Emergency Services

Run Date: 9/10/19 9:14 AM

CORPORATION OF THE TOWN OF FORT ERIE

QUARTERLY REPORT

	2019 YTD Actuals June	2019 Budget	2019 Budget Remaining	2018 YTD Actuals June	2018 Budget December
Revenue					
Donations	100	500	400		
User Fees	3,446	23,000	19,554	3,953	16,500
<b>Total Revenue</b>	<b>3,546</b>	<b>23,500</b>	<b>19,954</b>	<b>3,953</b>	<b>16,500</b>
<b>Expenses</b>					
Wages & Benefits	462,165	1,495,105	1,032,940	380,371	1,419,493
Materials & Services	272,996	417,210	144,214	293,165	423,842
Debt Interest Charges	17,251	29,379	12,128	19,773	34,323
<b>Total Expenses</b>	<b>752,412</b>	<b>1,941,694</b>	<b>1,189,282</b>	<b>693,309</b>	<b>1,877,658</b>
<b>Net before Financing and Transfers</b>	<b>(748,866)</b>	<b>(1,918,194)</b>	<b>(1,169,328)</b>	<b>(689,356)</b>	<b>(1,861,158)</b>
<b>FINANCING &amp; TRANSFERS</b>					
Interdepartmental transfers					
Fleet Related Charges	119,714	239,427	119,713	119,082	238,163
Program Support Charges	309,641	619,280	309,639	293,995	587,989
<b>Total Interdepartmental transfers</b>	<b>429,355</b>	<b>858,707</b>	<b>429,352</b>	<b>413,077</b>	<b>826,152</b>
Debt principal (advances)/repayments					
Repayment of Debt	179,410	179,410		175,452	175,452
<b>Total Debt principal (advances)/repayments</b>	<b>179,410</b>	<b>179,410</b>		<b>175,452</b>	<b>175,452</b>
Reserve and Capital Fund Transfers					
Transfers from reserves				(4,503)	
Transfers to reserves	236,247	472,493	236,246	220,850	441,700
<b>Total Reserve and Capital Fund Transfers</b>	<b>236,247</b>	<b>472,493</b>	<b>236,246</b>	<b>216,347</b>	<b>441,700</b>
<b>NET FINANCING &amp; TRANSFERS</b>	<b>845,012</b>	<b>1,510,610</b>	<b>665,598</b>	<b>804,876</b>	<b>1,443,304</b>
<b>(SURPLUS)/DEFICIT CARRYFORWARD</b>					
<b>DEPARTMENT NET REVENUE/(EXPENSE)</b>	<b>(1,593,878)</b>	<b>(3,428,804)</b>	<b>(1,834,926)</b>	<b>(1,494,232)</b>	<b>(3,304,462)</b>

Service Area: Engineering

Run Date: 9/10/19 9:14 AM

CORPORATION OF THE TOWN OF FORT ERIE

QUARTERLY REPORT

	2019 YTD Actuals June	2019 Budget	2019 Budget Remaining	2018 YTD Actuals June	2018 Budget December
<b>Revenue</b>					
Grants	(48,054)	78,000	126,054	892	60,000
User Fees	49,530	58,000	8,470	53,586	33,000
<b>Total Revenue</b>	<b>1,476</b>	<b>136,000</b>	<b>134,524</b>	<b>54,478</b>	<b>93,000</b>
<b>Expenses</b>					
Wages & Benefits	364,940	814,242	449,302	400,576	749,400
Materials & Services	232,574	855,950	623,376	236,362	881,200
Debt Interest Charges	12,989	79,335	66,346	14,747	99,080
<b>Total Expenses</b>	<b>610,503</b>	<b>1,749,527</b>	<b>1,139,024</b>	<b>651,685</b>	<b>1,729,680</b>
<b>Net before Financing and Transfers</b>	<b>(609,027)</b>	<b>(1,613,527)</b>	<b>(1,004,500)</b>	<b>(597,207)</b>	<b>(1,636,680)</b>
<b>FINANCING &amp; TRANSFERS</b>					
Interdepartmental transfers					
Fleet Related Charges	14,709	29,417	14,708	14,341	28,682
Program Support Charges	137,060	274,120	137,060	122,034	244,068
<b>Total Interdepartmental transfers</b>	<b>151,769</b>	<b>303,537</b>	<b>151,768</b>	<b>136,375</b>	<b>272,750</b>
Debt principal (advances)/repayments					
Repayment of Debt	260,932	609,204	348,272	256,638	588,678
<b>Total Debt principal (advances)/repayments</b>	<b>260,932</b>	<b>609,204</b>	<b>348,272</b>	<b>256,638</b>	<b>588,678</b>
Reserve and Capital Fund Transfers					
Transfers from reserves	(126,818)	(270,000)	(143,182)	(191,064)	(225,000)
Transfers to reserves	2,427,254	4,854,506	2,427,252	2,191,513	4,383,025
Transfers Development Chgs Reserve					(10,000)
<b>Total Reserve and Capital Fund Transfers</b>	<b>2,300,436</b>	<b>4,584,506</b>	<b>2,284,070</b>	<b>2,000,449</b>	<b>4,148,025</b>
<b>NET FINANCING &amp; TRANSFERS</b>	<b>2,713,137</b>	<b>5,497,247</b>	<b>2,784,110</b>	<b>2,393,462</b>	<b>5,009,453</b>
<b>(SURPLUS)/DEFICIT CARRYFORWARD</b>					
<b>DEPARTMENT NET REVENUE/(EXPENSE)</b>	<b>(3,322,164)</b>	<b>(7,110,774)</b>	<b>(3,788,610)</b>	<b>(2,990,669)</b>	<b>(6,646,133)</b>

Service Area: Roads & Fleet

Run Date: 9/10/19 9:14 AM

CORPORATION OF THE TOWN OF FORT ERIE

QUARTERLY REPORT

	2019 YTD Actuals June	2019 Budget	2019 Budget Remaining	2018 YTD Actuals June	2018 Budget December
<b>Revenue</b>					
Sale of land, buildings and equipment	98		(98)	134	
User Fees	40,082	130,000	89,918	51,599	128,500
<b>Total Revenue</b>	<b>40,180</b>	<b>130,000</b>	<b>89,820</b>	<b>51,733</b>	<b>128,500</b>
<b>Expenses</b>					
Wages & Benefits	1,146,831	2,389,564	1,242,733	1,183,020	2,337,925
Materials & Services	1,131,864	2,896,720	1,764,856	1,239,016	2,237,593
<b>Total Expenses</b>	<b>2,278,695</b>	<b>5,286,284</b>	<b>3,007,589</b>	<b>2,422,036</b>	<b>4,575,518</b>
<b>Net before Financing and Transfers</b>	<b>(2,238,515)</b>	<b>(5,156,284)</b>	<b>(2,917,769)</b>	<b>(2,370,303)</b>	<b>(4,447,018)</b>
<b>FINANCING &amp; TRANSFERS</b>					
Interdepartmental transfers					
Fleet Related Charges	(453,195)	(964,026)	(510,831)	(472,330)	(978,707)
Program Support Charges	279,678	559,354	279,676	260,136	520,271
<b>Total Interdepartmental transfers</b>	<b>(173,517)</b>	<b>(404,672)</b>	<b>(231,155)</b>	<b>(212,194)</b>	<b>(458,436)</b>
Reserve and Capital Fund Transfers					
Transfers from reserves	(118,627)	(401,000)	(282,373)	(39,528)	(42,528)
Transfers to reserves	189,702	379,387	189,685	182,639	365,256
<b>Total Reserve and Capital Fund Transfers</b>	<b>71,075</b>	<b>(21,613)</b>	<b>(92,688)</b>	<b>143,111</b>	<b>322,728</b>
<b>NET FINANCING &amp; TRANSFERS</b>	<b>(102,442)</b>	<b>(426,285)</b>	<b>(323,843)</b>	<b>(69,083)</b>	<b>(135,708)</b>
<b>(SURPLUS)/DEFICIT CARRYFORWARD</b>					
<b>DEPARTMENT NET REVENUE/(EXPENSE)</b>	<b>(2,136,073)</b>	<b>(4,729,999)</b>	<b>(2,593,926)</b>	<b>(2,301,220)</b>	<b>(4,311,310)</b>

Service Area: Parks & Facilities

Run Date: 9/10/19 9:14 AM

CORPORATION OF THE TOWN OF FORT ERIE

QUARTERLY REPORT

	2019 YTD Actuals June	2019 Budget	2019 Budget Remaining	2018 YTD Actuals June	2018 Budget December
<b>Revenue</b>					
Donations	988		(988)	600	
Fine Revenue	9,085	100,000	90,915	11,786	100,000
Grants					
Interest & Penalties	(447)	(5,000)	(4,553)	(248)	(6,000)
User Fees	447,023	811,650	364,627	408,319	843,650
<b>Total Revenue</b>	<b>456,649</b>	<b>906,650</b>	<b>450,001</b>	<b>420,457</b>	<b>937,650</b>
<b>Expenses</b>					
Wages & Benefits	1,290,586	2,578,522	1,287,936	1,249,294	2,492,525
Materials & Services	1,327,013	2,820,415	1,493,402	1,184,423	2,695,881
Grants	7,371	42,550	35,179	8,385	53,100
<b>Total Expenses</b>	<b>2,624,970</b>	<b>5,441,487</b>	<b>2,816,517</b>	<b>2,442,102</b>	<b>5,241,506</b>
<b>Net before Financing and Transfers</b>	<b>(2,168,321)</b>	<b>(4,534,837)</b>	<b>(2,366,516)</b>	<b>(2,021,645)</b>	<b>(4,303,856)</b>
<b>FINANCING &amp; TRANSFERS</b>					
Interdepartmental transfers					
Fleet Related Charges	159,730	316,108	156,378	155,856	310,896
Program Support Charges	(121,564)	(243,127)	(121,563)	(128,461)	(256,920)
<b>Total Interdepartmental transfers</b>	<b>38,166</b>	<b>72,981</b>	<b>34,815</b>	<b>27,395</b>	<b>53,976</b>
Reserve and Capital Fund Transfers					
Transfers from reserves		(400,000)	(400,000)	(6,854)	(412,500)
Transfers to reserves	662,656	1,428,311	765,655	561,006	1,225,011
Transfers Development Chgs Reserve				(29,312)	
<b>Total Reserve and Capital Fund Transfers</b>	<b>662,656</b>	<b>1,028,311</b>	<b>365,655</b>	<b>524,840</b>	<b>812,511</b>
<b>NET FINANCING &amp; TRANSFERS</b>	<b>700,822</b>	<b>1,101,292</b>	<b>400,470</b>	<b>552,235</b>	<b>866,487</b>
<b>(SURPLUS)/DEFICIT CARRYFORWARD</b>					
<b>DEPARTMENT NET REVENUE/(EXPENSE)</b>	<b>(2,869,143)</b>	<b>(5,636,129)</b>	<b>(2,766,986)</b>	<b>(2,573,880)</b>	<b>(5,170,343)</b>



Service Area: Planning & Development Service

Run Date: 9/10/19 9:14 AM

CORPORATION OF THE TOWN OF FORT ERIE

QUARTERLY REPORT

	2019 YTD Actuals June	2019 Budget	2019 Budget Remaining	2018 YTD Actuals June	2018 Budget December
Revenue					
Fine Revenue	11,040	20,000	8,960	7,000	17,500
Grants	44,139	127,811	83,672	22,148	82,424
User Fees	601,475	1,160,500	559,025	407,690	1,089,333
<b>Total Revenue</b>	<b>656,654</b>	<b>1,308,311</b>	<b>651,657</b>	<b>436,838</b>	<b>1,189,257</b>
<b>Expenses</b>					
Wages & Benefits	1,018,821	2,257,429	1,238,608	1,003,060	2,064,866
Materials & Services	180,733	549,865	369,132	142,251	564,464
Grants		167,344	167,344	54,295	164,848
<b>Total Expenses</b>	<b>1,199,554</b>	<b>2,974,638</b>	<b>1,775,084</b>	<b>1,199,606</b>	<b>2,794,178</b>
<b>Net before Financing and Transfers</b>	<b>(542,900)</b>	<b>(1,666,327)</b>	<b>(1,123,427)</b>	<b>(762,768)</b>	<b>(1,604,921)</b>
<b>FINANCING &amp; TRANSFERS</b>					
Interdepartmental transfers					
Fleet Related Charges	18,882	37,762	18,880	16,939	33,876
Program Support Charges	269,905	539,807	269,902	262,986	525,970
<b>Total Interdepartmental transfers</b>	<b>288,787</b>	<b>577,569</b>	<b>288,782</b>	<b>279,925</b>	<b>559,846</b>
Reserve and Capital Fund Transfers					
Transfers from reserves	(41,145)	(190,000)	(148,855)	(7,079)	(175,000)
Transfers Development Chgs Reserve				(63,711)	
<b>Total Reserve and Capital Fund Transfers</b>	<b>(41,145)</b>	<b>(190,000)</b>	<b>(148,855)</b>	<b>(70,790)</b>	<b>(175,000)</b>
<b>NET FINANCING &amp; TRANSFERS</b>	<b>247,642</b>	<b>387,569</b>	<b>139,927</b>	<b>209,135</b>	<b>384,846</b>
<b>(SURPLUS)/DEFICIT CARRYFORWARD</b>					
<b>DEPARTMENT NET REVENUE/(EXPENSE)</b>	<b>(790,542)</b>	<b>(2,053,896)</b>	<b>(1,263,354)</b>	<b>(971,903)</b>	<b>(1,989,767)</b>

Service Area: Business Improvement Areas

Run Date: 9/10/19 9:14 AM

CORPORATION OF THE TOWN OF FORT ERIE

QUARTERLY REPORT

	2019 YTD Actuals June	2019 Budget	2019 Budget Remaining	2018 YTD Actuals June	2018 Budget December
Revenue					
BIA Levies	73,950	91,000	17,050	73,320	91,000
Donations	3,606		(3,606)	2,620	
Grants		19,000	19,000		19,500
Interest & Penalties				(85)	
User Fees		9,500	9,500	5,635	4,700
Miscellaneous other revenues	4,936	61,700	56,764	26,562	40,800
<b>Total Revenue</b>	<b>82,492</b>	<b>181,200</b>	<b>98,708</b>	<b>108,052</b>	<b>156,000</b>
Expenses					
Materials & Services	34,680	184,200	149,520	55,341	161,000
<b>Total Expenses</b>	<b>34,680</b>	<b>184,200</b>	<b>149,520</b>	<b>55,341</b>	<b>161,000</b>
<b>Net before Financing and Transfers</b>	<b>47,812</b>	<b>(3,000)</b>	<b>(50,812)</b>	<b>52,711</b>	<b>(5,000)</b>
<b>FINANCING &amp; TRANSFERS</b>					
<b>NET FINANCING &amp; TRANSFERS</b>					
<b>(SURPLUS)/DEFICIT CARRYFORWARD</b>					
General (surplus) deficit	(8,277)	(3,000)	5,277	(7,769)	(5,000)
<b>Total (SURPLUS)/DEFICIT CARRYFORWARD</b>	<b>(8,277)</b>	<b>(3,000)</b>	<b>5,277</b>	<b>(7,769)</b>	<b>(5,000)</b>
<b>DEPARTMENT NET REVENUE/(EXPENSE)</b>	<b>56,089</b>		<b>(56,089)</b>	<b>60,480</b>	

Service Area: Boards & Committees

Run Date: 9/10/19 9:14 AM

CORPORATION OF THE TOWN OF FORT ERIE

QUARTERLY REPORT

	2019 YTD Actuals June	2019 Budget	2019 Budget Remaining	2018 YTD Actuals June	2018 Budget December
Revenue					
Donations	2,542		(2,542)		2,250
Grants		7,500	7,500		7,500
User Fees	8,421	9,324	903	5,812	15,329
<b>Total Revenue</b>	10,963	16,824	5,861	5,812	25,079
<b>Expenses</b>					
Wages & Benefits	98,701	144,641	45,940	63,790	125,353
Materials & Services	34,219	62,942	28,723	17,885	74,686
Grants	1,241,983	2,614,253	1,372,270	1,170,562	3,290,288
<b>Total Expenses</b>	1,374,903	2,821,836	1,446,933	1,252,237	3,490,327
<b>Net before Financing and Transfers</b>	<b>(1,363,940)</b>	<b>(2,805,012)</b>	<b>(1,441,072)</b>	<b>(1,246,425)</b>	<b>(3,465,248)</b>
<b>FINANCING &amp; TRANSFERS</b>					
Interdepartmental transfers					
Allocation of Gaming Revenues		(245,800)	(245,800)		(232,200)
Program Support Charges	40,391	80,781	40,390	42,222	84,444
<b>Total Interdepartmental transfers</b>	40,391	(165,019)	(205,410)	42,222	(147,756)
Reserve and Capital Fund Transfers					
Transfers from reserves		(332,460)	(332,460)		(1,059,000)
Transfers Development Chgs Reserve		(45,000)	(45,000)		
<b>Total Reserve and Capital Fund Transfers</b>		(377,460)	(377,460)		(1,059,000)
<b>NET FINANCING &amp; TRANSFERS</b>	<b>40,391</b>	<b>(542,479)</b>	<b>(582,870)</b>	<b>42,222</b>	<b>(1,206,756)</b>
<b>(SURPLUS)/DEFICIT CARRYFORWARD</b>					
General (surplus) deficit	(4,455)	(2,735)	1,720	(5,370)	(5,370)
<b>Total (SURPLUS)/DEFICIT CARRYFORWARD</b>	<b>(4,455)</b>	<b>(2,735)</b>	<b>1,720</b>	<b>(5,370)</b>	<b>(5,370)</b>
<b>DEPARTMENT NET REVENUE/(EXPENSE)</b>	<b>(1,399,876)</b>	<b>(2,259,798)</b>	<b>(859,922)</b>	<b>(1,283,277)</b>	<b>(2,253,122)</b>

### Capital Variance Report

As of June 30, 2019	Cumulative	Prior	2019	Cumulative	Budget	%	Explanation for projects with
Printed September 3, 2019	Budget	LTD	Actuals	Actuals	Remaining	Variance	1) Budget in excess of \$200,000
		Actuals					2) 100% of budget remaining
							3) Unfavourable budget variance >10%
<b>OPEN JOBS</b>							
<b>CORPORATE &amp; COMMUNITY SERVICES</b>							
AVCM17 Audio and Video for Room 1	20,000	3,019	6,147	9,166	10,834	54.17%	
COPY18 2018 Photocopier Replacement	20,000	14,820		14,820	5,180	25.90%	
COPY19 2019 Photocopier Replacement	19,000		1,788	1,788	17,212	90.59%	
CVEN19 Covering for Engine 6218 (Stage 2)	10,000				10,000	100.00%	Invoice paid in Q3. Balance remaining is \$861.95
EOCT19 Emergency Operations Centre Technology	33,000				33,000	100.00%	New mid-year project
IMIS19 IT Computer Hardware	39,000		6,490	6,490	32,510	83.36%	
MSOF18 Microsoft Office Upgrade	60,000	561		561	59,439	99.07%	
PHON19 Phone Replacement	17,000		4,655	4,655	12,345	72.62%	
SENG10 Rehab 6218 Steam Engine	25,000	7,649		7,649	17,351	69.40%	
SERB19 Main Production Servers Replacement	82,000				82,000	100.00%	New mid-year project
SERV18 Server & Core Infrastructure Replacement	18,000	12,730	4,520	17,250	750	4.17%	
SERV19 Server & Core Infrastructure Replacement	15,000		7,918	7,918	7,082	47.21%	
STEN10 Steam Engine Repair	125,000	121,875		121,875	3,125	2.50%	
UPSS19 Battery Backup Replacement	12,000				12,000	100.00%	In progress. May tie into work being done on SERB19
WEBS19 Web Site Revamp	80,000				80,000	100.00%	Planning with Communications Advisor has begun
<b>Total CORPORATE &amp; COMMUNITY SERVICES</b>	<b>575,000</b>	<b>160,654</b>	<b>31,518</b>	<b>192,172</b>	<b>382,828</b>	<b>66.58%</b>	
<b>PLANNING &amp; DEVELOPMENT SERVICES</b>							
ACCE20 Park Accessibility Improvements	25,000		13,298	13,298	11,702	46.81%	
ACQU14 Parkland Acquisition Alliston Woods	15,000	2,620	6,738	9,358	5,642	37.61%	
ALBT17 Albert Street Park Playground Replacement	75,000				75,000	100.00%	Tender fall 2019, Pending Master Plan approval (Council Oct 19)
ASMP15 Albert Street Park Master Plan	25,000		9,423	9,423	15,577	62.31%	
BAYB16 Bay Beach Implementation	3,154,017	2,082,163	432,306	2,514,469	639,548	20.28%	Nearing completion.
BBBW19 Bernard Beach Boardwalk	50,000				50,000	100.00%	Parks and Facilities project - preparing quotation
BEAV15 Beaver Creek Subdivision Playground	85,000	1,023	151	1,174	83,826	98.62%	
CBWP19 Crystal Beach Waterfront Park Dock Replacement	100,000				100,000	100.00%	Parks and Facilities project - starting soon
CRYS18 Crystal Ridge Park Improvements	975,105	545,599	(122,803)	422,796	552,309	56.64%	Phase 1 nearing completion. Preparing Ph2 tender
CRYS21 Crystal Ridge Park Improvements	750,000		12,297	12,297	737,703	98.36%	Tender Sept 2019, Construction Spring 2020
DOUG16 Douglas Park Master Plan & Playground	110,000		1,757	1,757	108,243	98.40%	
ENHA19 Neighbourhood Park Enhancements	40,000		17,621	17,621	22,379	55.95%	
FERN23 Ferndale Multi Use Court Conversion	150,000				150,000	100.00%	Late 2019/early 2020
FRND12 Friendship Trail Signage	25,000	5,558		5,558	19,442	77.77%	
FRND19 Friendship Trail Asphalt Replacement	200,000				200,000	100.00%	Assessments completed. Construction pending.
KINS19 Kinsmen Pool Consultation Study	50,000				50,000	100.00%	RFP late 2019
RBAT14 Ridgeway Battlefield Park Improvements	50,000	14,505		14,505	35,495	70.99%	

### Capital Variance Report

As of June 30, 2019	Cumulative	Prior	2019	Cumulative	Budget	%	Explanation for projects with
Printed September 3, 2019	Budget	LTD	Actuals	Actuals	Remaining	Variance	1) Budget in excess of \$200,000
		Actuals					2) 100% of budget remaining
							3) Unfavourable budget variance >10%
RIVR08 Riverwalk Completion	15,000	875		875	14,125	94.17%	
SCLP99 Freedom Park Sculpture		13,550		13,550	(13,550)	#DIV/0!	
SMIN22 Stevensville Mini Park Playground Replacement	150,000				150,000	100.00%	RFP late 2019
WATE14 2014 Waterfront Road Allowance Improvements	50,000	62,275	944	63,219	(13,219)	(26.44%)	Does not include \$25,000 of Regional LES funding received. \$11,779 available - Quotation Fall 2019
WATR19 Waterfront Road Allowance Barriers	25,000				25,000	100.00%	Quotation Fall 2019 to move barriers
WFAC19 Waterfront Universal Access Improvements	50,000				50,000	100.00%	Quotation Fall 2019
WFSG18 Waterfront Parks and Windows Signage	30,000				30,000	100.00%	Some work awarded. Quotation Fall 2019 for supplemental signage
<b>Total PLANNING &amp; DEVELOPMENT SERVICES</b>	<b>6,199,122</b>	<b>2,728,168</b>	<b>371,732</b>	<b>3,099,900</b>	<b>3,099,222</b>	<b>49.99%</b>	
<b>FIRE &amp; EMERGENCY SERVICES</b>							
BKGR19 Replacement of Bunker Gear	65,000		51,818	51,818	13,182	20.28%	
CONV18 Pump 6 Conversion to Heavy Rescue Tools	30,000	22,149		22,149	7,851	26.17%	
FSTN19 Fire Station 4	500,000		5,000	5,000	495,000	99.00%	RFP for Architect closes Sept. 17th. Also awaiting environmental report
HELM19 Replace Firefighters Helmets	50,000				50,000	100.00%	Helmets received 3rd quarter
RECR19 Recruit PPE	25,000		16,874	16,874	8,126	32.50%	
SCBA20 SCBA Replacement	800,000		24,074	24,074	775,926	96.99%	Breathing apparatus received 3rd quarter
TOWR19 Refurbishment Of Training Tower Infrastructure	25,000		19,390	19,390	5,610	22.44%	
<b>Total FIRE &amp; EMERGENCY SERVICES</b>	<b>1,495,000</b>	<b>22,149</b>	<b>117,156</b>	<b>139,305</b>	<b>1,355,695</b>	<b>90.68%</b>	
<b>INFRASTRUCTURE SERVICES</b>							
AODA16 2016 Accessibility Upgrades for AODA	25,000				25,000	100.00%	Project to commence in late 2019 or 2020
AODA17 2017 Accessibility Upgrades for AODA	15,000				15,000	100.00%	Project to commence in late 2019 or 2020
BAKR18 Baker Road Upgrade - D3	277,860				277,860	100.00%	Works complete except for top asphalt -
BATT17 Battery Street Sanitary Sewer	492,500	481,489	(18,063)	463,426	29,074	5.90%	In 1-year maintenance period
BAYD24 Bay Beach Municipal Drain	70,000		58	58	69,942	99.92%	
BCRU13 Black Creek Road Upgrade - D2a	475,000	410,793	(61,619)	349,174	125,826	26.49%	Top course asphalt and boulevard restoration incomplete.
BCSB10 Beaver Creek South Branch Petition	654,668	228,597		228,597	426,071	65.08%	Engineer's Report is pending
BCSI17 Bertie St & Concession Rd Signal Rebuild	200,000	811		811	199,189	99.59%	Work in progress, Region to invoice the Town when complete.
BCTW17 Black Creek Trenchless Watermain Rehabilitation	50,000	20,835		20,835	29,165	58.33%	
BOYE15 Boyer Municipal Drain	60,000	95		95	59,905	99.84%	
BRID18 Bridgeburg District Streetscape Improvements	350,000				350,000	100.00%	Work in progress. Draft RFP is under review
BRIG16 2016 Bridge & Culvert Replacement	1,610,000	428,919	(53,986)	374,933	1,235,067	76.71%	Work in progress - Winger Rd bridge EA and preliminary design awarded to RVA
BRIG17 2017 Bridge & Culvert Replacement	385,000	257,178	(3,868)	253,310	131,690	34.21%	Work in progress - ISE-19T -BRIG17 is out for tender, Crystal Beach Retaining Wall. Completion payment (ISE-18T-BRIG17/BRIG18) is in maintenance.

Appendix "2" to Administrative Report No. CS-08-2019

**Capital Variance Report**

As of June 30, 2019	Cumulative	Prior	2019	Cumulative	Budget	%	Explanation for projects with
Printed September 3, 2019	Budget	LTD	Actuals	Actuals	Remaining	Variance	1) Budget in excess of \$200,000
		Actuals					2) 100% of budget remaining
							3) Unfavourable budget variance >10%
BRIG18 2018 Bridge & Culvert Replacement	690,000	158,188	88,304	246,492	443,508	64.28%	Work in progress - ISE-18T-BRIG17/BRIG18 is in maintenance.
BRIG19 2019 Bridge & Culvert Replacement	1,067,000	28,490	44,600	73,090	993,910	93.15%	Work in progress, construction is underway
BRIG20 2020 Bridge & Culvert Replacement	240,000				240,000	100.00%	Work in progress - The RFP for EA and preliminary design is in draft form.
BRPL19 Bertie Place Watermain Replacement	773,000	9,908	14,483	24,391	748,609	96.84%	Design phase approximately 75% complete
BURB15 Burbank Terrace Watermain Replacement	18,000	12,738	252	12,990	5,010	27.83%	
BUSS17 2017 Transit Bus Stop & Facility Improvements	377,000	359,502	(12,313)	347,189	29,811	7.91%	Complete - close on next variance report
BUSS18 2018 Transit Bus Stop & Facility Improvements	50,000				50,000	100.00%	Close on next variance report - will be rebudgeted in 2020
BVRC09 Beaver Creek Municipal Drain	1,466,000	1,353,631		1,353,631	112,369	7.67%	Engineer's Report is pending
CADS16 2016 Cemetery Management Software	35,000	13,733		13,733	21,267	60.76%	
CATH06 Catherine St Service Improvements Ph 1	3,995,000	3,805,274	(562,816)	3,242,458	752,542	18.84%	Deficiencies continue to be addressed
CATT06 Catherine St Service Improvements Ph 2	4,125,000	3,849,676	(590,387)	3,259,289	865,711	20.99%	Deficiencies continue to be addressed
CBDW19 Crystal Beach Drive Watermain and Road Reconstructi	975,000	58,295	18,304	76,599	898,401	92.14%	Tender Awarded, Construction set to start Oct. 1
CBRP16 Catch Basin Replacement	50,000	40,248		40,248	9,752	19.50%	
CENT13 Central Ave Bridge Replacement	1,055,000	20,501	1,009,349	1,029,850	25,150	2.38%	Complete
CLIP19 Centennial Library Interlock Paver Replacement	40,000		20,479	20,479	19,521	48.80%	
CLSI18 Centennial Library Structural Repairs	120,000	356		356	119,644	99.70%	
CPIV13 Crescent Park Storm Drainage Phase 4	3,224,970	3,029,407	22	3,029,429	195,541	6.06%	Work in progress. Minor deficiencies outstanding.
CRCH19 Crystal Ridge Community Centre HVAC Replacement	80,000				80,000	100.00%	Project to commence in late 2019 or 2020
CRCL20 Crystal Ridge Community Centre Fire and Life Safety	25,000				25,000	100.00%	Project to commence in late 2019 or 2020
CRDR14 Crystal Ridge Arena Dehumidification Replacement	40,000				40,000	100.00%	Project to commence in late 2019 or 2020
CRLC19 Crystal Ridge Library Interlock Paver Replacement	25,000				25,000	100.00%	Project to commence in late 2019 or 2020
CRLS13 Crystal Ridge Landing Subdivision-Upgrade Thunder Bay	394,000				394,000	100.00%	Works complete except for top asphalt -
CRRP22 Crystal Ridge Arena Refrigeration Panel Replacement	30,000				30,000	100.00%	Project underway
DOVR15 Dovercourt Rd Watermain Replacement	692,000	742,883		742,883	(50,883)	(7.35%)	In 1-year maintenance period
DRTS17 Dominion Rd Trenchless Sanitary Sewer Rehab	150,000	1,106		1,106	148,894	99.26%	
DUFF13 Dufferin St (Central Ave to Niagara Pkwy)	744,000	792,832	(32,283)	760,549	(16,549)	(2.22%)	In 1-year maintenance period
FRCD11 Frenchman's Creek Municipal Drain	65,000	7,007		7,007	57,993	89.22%	
FTRR19 Fire Training Centre Roof Replacement	24,000				24,000	100.00%	Project underway
GATE14 Gateway Feature - QEW	230,000	9,568		9,568	220,432	95.84%	Work is on hold
GCAR20 Gibson Centre Asphalt Replacement	100,000				100,000	100.00%	Project to commence in late 2019 or 2020
GCBE25 Gibson Centre Expansion	90,000				90,000	100.00%	Project to commence in late 2019 or 2020
GCFP15 Gibson Centre Fuel Pump Replacement	82,000	35,427	4,927	40,354	41,646	50.79%	
GCFR18 Gibson Centre Flooring Replacement	45,000		28,738	28,738	16,262	36.14%	
GCGD18 Gibson Centre Gas Detection	43,000	29,698	3,904	33,602	9,398	21.86%	
GLED04 Glenny Municipal Drain	240,000	42,990	745	43,735	196,265	81.78%	Finalization of Report, Construction to follow
GODR15 Goderich Street Watermain & Storm Sewer Replaceme	576,000	23,769	306,554	330,323	245,677	42.65%	Construction phase approximately 95% complete

## Appendix "2" to Administrative Report No. CS-08-2019

## Capital Variance Report

As of June 30, 2019	Cumulative	Prior	2019	Cumulative	Budget	%	Explanation for projects with
Printed September 3, 2019	Budget	LTD	Actuals	Actuals	Remaining	Variance	1) Budget in excess of \$200,000
		Actuals					2) 100% of budget remaining
							3) Unfavourable budget variance >10%
GRRP18 Guide Rail Replacement	50,000	38,979		38,979	11,021	22.04%	
GRRP19 Guide Rail Replacement	50,000				50,000	100.00%	Tender to be issued shortly
HAGY14 Hagey Ave Road Extension	120,000	4,587	11,330	15,917	104,083	86.74%	
HIGH14 Highland Ave Reconstruction	4,372,999	3,734,071	2,954	3,737,025	635,974	14.54%	In 1-year maintenance period
HIGH18 Highland Ave Sanitary Sewer and Road Reconstruction	1,268,000	23,370	6,672	30,042	1,237,958	97.63%	Final draft of tender is ready, to be issued shortly
HIWM19 High Street Watermain Replacement	40,000	9,272	46	9,318	30,682	76.71%	
HOUC18 Houck Cres Road Reconstruction	30,000	2,127		2,127	27,873	92.91%	
HOUS10 House Road Drainage Petition	233,000	24,472		24,472	208,528	89.50%	Engineer's Report is pending
HWOT14 Holloway Bay, Winger, Ott, Thunder Bay, Centralia Brie	930,000	57,021	2,943	59,964	870,036	93.55%	Work in Progress, Construction is set to begin in the Fall.
KING09 Kingsmill Street Watermain Replacement	589,000	568,325	(39,739)	528,586	60,414	10.26%	Deficiencies continue to be addressed
LAKE07 Lakeside Road Watermain Replacement	4,288,000	70,561	11,319	81,880	4,206,120	98.09%	Design phase approximately 30% complete
LAWE13 Lawrence Ave. Storm Outlet D4	238,000	242,189		242,189	(4,189)	(1.76%)	This project is 80% complete. Developer driven - no schedule to complete at this time.
LPBR21 Leisureplex Structural Repairs	25,000				25,000	100.00%	Project to commence in late 2019 or 2020
LPEL20 Leisureplex Exterior Lighting Upgrades	45,000				45,000	100.00%	Project to commence in late 2019 or 2020
LPFR19 Leisureplex Flooring Replacement	75,000				75,000	100.00%	Project to commence in late 2019 or 2020
LPHV18 Leisureplex HVAC Replacement	55,000				55,000	100.00%	Project bids have closed, subject to Council award
LPLU14 Leisureplex Lighting Upgrade	78,000	90,307	12,526	102,833	(24,833)	(31.84%)	Financing does not reflect the \$40k in CNP grant funding received
LTOW16 Refurbish Leisureplex Tower and Relocate	65,000	60,309		60,309	4,691	7.22%	
LZDU19 Leisureplex Zamboni Doors Replacement	40,000	21,859		21,859	18,141	45.35%	
MACE18 McAfee Cemetery Expansion	200,000	43,033	24,770	67,803	132,197	66.10%	Underway
MACK17 Mack Street Watermain & Sanitary Replacement	1,181,000	674,772	342,158	1,016,930	164,070	13.89%	Holdback to be released September 2019
MAND04 Mann Municipal Drain	1,192,000	60,749		60,749	1,131,251	94.90%	Engineer's Report is pending
MANE13 Mann Drain Emergency Repairs	48,000	12,402		12,402	35,598	74.16%	
MCCR11 Municipal Campus Concrete Repairs	25,000				25,000	100.00%	Project to commence in late 2019 or 2020
MILR11 Miller Municipal Drain	180,000	79,660		79,660	100,340	55.74%	
MURR19 Murray St Sanitary Sewer Replacement	1,881,500	1,706,677	(49,281)	1,657,396	224,104	11.91%	In 1-year maintenance period
NIWM19 Nigh Road Watermain - Prospect Pt Rd to Ridge Rd N	23,000		667	667	22,333	97.10%	
NMLL22 North Mill Street Watermain Replacement	837,000	720,064	96,106	816,170	20,830	2.49%	In 1-year maintenance period
NSST17 Nigh Road Sewershed Trenchless Rehabilitation	1,195,000	160,224	77,956	238,180	956,820	80.07%	Ongoing - laterals & MH Rehab work to complete
NSST19 Nigh Road Sewershed Trenchless Rehabilitation	400,000				400,000	100.00%	Ongoing - laterals & MH Rehab work to complete
OTRX17 Ott Road At Grade Rail Crossing	180,000	7,114	30,806	37,920	142,080	78.93%	
OUTD04 Outlet Municipal Drain	388,000	70,628		70,628	317,372	81.80%	Engineer's Report is pending
P14317 2019 Parks Pickup Truck	48,000		8,842	8,842	39,158	81.58%	
P84116 2019 Parks Lawn Mower	32,000		24,669	24,669	7,331	22.91%	
PABD12 Point Abino Municipal Drain	93,750	5,648		5,648	88,102	93.98%	

Appendix "2" to Administrative Report No. CS-08-2019

**Capital Variance Report**

As of June 30, 2019	Cumulative	Prior	2019	Cumulative	Budget	%	Explanation for projects with
Printed September 3, 2019	Budget	LTD	Actuals	Actuals	Remaining	Variance	1) Budget in excess of \$200,000
		Actuals					2) 100% of budget remaining
							3) Unfavourable budget variance >10%
PPBR14 Prospect Point Road - South of Brunswick	370,000	105,477	6,082	111,559	258,441	69.85%	Tender out for bid, closes Sept. 20
PPFC25 Prospect Point Road Upgrade - R6c	261,800				261,800	100.00%	Late 2019 Design / 2020 Construction
PPSR19 Prospect Point Road - Friendship Trail to Highland	25,000				25,000	100.00%	Late 2019 Design / 2020 Construction
PPTH19 Prospect Point Rd Upgrade Phase 3 - R6a	925,080	207,967	869	208,836	716,244	77.43%	Works complete except for top asphalt -
PRPT12 Prospect Point Road - Dominion to Cutler	395,000	256,276		256,276	138,724	35.12%	No schedule from developer to complete top asphalt and driveways.
PWBR19 Park Washroom Building Rehabilitation	35,000		32,211	32,211	2,789	7.97%	
RAIL17 Railroad Crossing Upgrades Ph 1	200,000	1,347		1,347	198,653	99.33%	Keep open - using combination of Operations staff, existing contracts and hourly equipment rental.
ROYL19 Royal York Reconstruction - Developer Cost-Share	55,000				55,000	100.00%	Developer has not started the project
RSFN15 Regulatory and Advisory Road Signage	50,000	20,056	10,042	30,098	19,902	39.80%	
RSRF17 2017 Road Resurfacing Program	1,830,400	1,806,156		1,806,156	24,244	1.32%	Complete
RSRF18 2018 Road Resurfacing Program	1,494,000	1,456,892	20,505	1,477,397	16,603	1.11%	Holdback to be released October 2019
RSRF19 2019 Road Resurfacing Program	2,426,754		302,813	302,813	2,123,941	87.52%	Construction phase approximately 60% complete
SCHD04 Schill Municipal Drain	50,000	1,676	234	1,910	48,090	96.18%	
SCLR10 Schooley Road Upgrade	99,350				99,350	100.00%	This project did not proceed as the Development did not move forward.
SHFR18 Stevensville Hall Floor Replacement	65,000		53,703	53,703	11,297	17.38%	
SIDE17 2017 Sidewalk Repair Program	250,000	244,574	189	244,763	5,237	2.09%	In 1-year maintenance period
SIDE18 2018 Sidewalk Repair Program	200,000	69,794	7,967	77,761	122,239	61.12%	Construction phase approximately 50% complete
SIDE19 2019 Sidewalk Repair Program	200,000		4,401	4,401	195,599	97.80%	Construction phase approximately 50% complete
SMTH19 Smith Street Watermain Replacement	222,000	10,096	11,882	21,978	200,022	90.10%	Design phase approximately 85% complete
STAN16 Stanton Reconstruction	985,000	694,540	174	694,714	290,286	29.47%	Complete
STBL09 Stevensville-Black Creek Petition	56,000	31,656		31,656	24,344	43.47%	
STJD04 St John's Marsh Municipal Drain	375,000	41,263	103,702	144,965	230,035	61.34%	Construction ongoing
TBRA09 Thunder Bay Rd Storm Drainage/Bernard Ave Outlet	925,000	822,279	39	822,318	102,682	11.10%	In 1-year maintenance period
TBTR19 Thunder Bay Trenchless Sewer Rehabilitation	160,000				160,000	100.00%	Work in progress - At preliminary design stage, the RFP for design is pending.
TCLU18 Tennis Club Lighting Replacement	28,000	4,112		4,112	23,888	85.31%	
THFR13 Town Hall Foundation Rehabilitation	20,000				20,000	100.00%	Project to commence in late 2019 or 2020
THHA16 Town Hall Heat and Air	50,000	30,440		30,440	19,560	39.12%	
THRA18 Town Hall Alterations	40,000	17,096		17,096	22,904	57.26%	
U40320 2019 Water/Wastewater Dump Truck	175,000				175,000	100.00%	Truck has not come in yet should be completed by mid December.
WAYF17 Wayfinding Phase 2 & 3	160,000	70,777	6,207	76,984	83,016	51.89%	
WBOG19 Waverly Beach Oil-Grit Separator Study	25,000				25,000	100.00%	Defining scope of work
WBWD19 Waverly Beach Water Dynamics Study	50,000				50,000	100.00%	Phase 1 underway
WINT20 Wintemute Street Trenchless Rehabilitation	500,000	83,334	193,678	277,012	222,988	44.60%	Work in progress. MH Rehab work was recently completed.
WMDE18 Dead End Watermain Replacement Program	50,000	6,155		6,155	43,845	87.69%	



### Capital Variance Report

As of June 30, 2019	Cumulative	Prior	2019	Cumulative	Budget	%	Explanation for projects with
Printed September 3, 2019	Budget	LTD	Actuals	Actuals	Remaining	Variance	1) Budget in excess of \$200,000
		Actuals					2) 100% of budget remaining
							3) Unfavourable budget variance >10%
WMET18 2018 Water Meter Replacement Program	450,000	452,888	65,496	518,384	(68,384)	(15.20%)	Meter revenue offsets expenses. \$3,963 left that will be used in 2019
WMET19 2019 Water Meter Replacement Program	450,000				450,000	100.00%	Meter Replacement to begin late Sept / early Oct
WVPU19 Workplace Violence Prevention Upgrades	25,000				25,000	100.00%	Project to commence in late 2019 or 2020
YONG19 Young Hopf Wagner Municipal Drain	10,000				10,000	100.00%	In construction phase (City of NF to invoice)
ZAVI04 Zavitz Municipal Drain	457,500	244,677	1,174	245,851	211,649	46.26%	Construction ongoing
<b>Total INFRASTRUCTURE SERVICES</b>	<b>61,283,131</b>	<b>31,421,892</b>	<b>1,591,496</b>	<b>33,013,388</b>	<b>28,269,743</b>	<b>46.13%</b>	
DEVELOPER DEPOSITS							
HILL07 Hill Estates Subdivision		165,295		165,295	(165,295)	#DIV/0!	
<b>Total DEVELOPER DEPOSITS</b>		<b>165,295</b>		<b>165,295</b>	<b>(165,295)</b>	<b>#DIV/0!</b>	
<b>Total OPEN JOBS</b>	<b>69,552,253</b>	<b>34,498,158</b>	<b>2,111,902</b>	<b>36,610,060</b>	<b>32,942,193</b>	<b>47.36%</b>	
<b>Total OPEN JOBS</b>	<b>69,552,253</b>	<b>34,498,158</b>	<b>2,111,902</b>	<b>36,610,060</b>	<b>32,942,193</b>	<b>47.36%</b>	