



Financial Services

Prepared for	Council-in-Committee	Report No.	CS-20-2014
Agenda Date	September 15, 2014	File No.	231005

Subject
2014 2 nd QUARTER FINANCIAL REPORT

Recommendations
THAT This report be received for information purposes only.

Relation to Council's 2011-2014 Corporate Strategic Plan
Priority: Financial Stewardship
Goal: 11 Cost effective delivery of Town Services
Key Initiative: 11.3 Develop benchmarks and performance indicators to measure and track efficiency and effectiveness.

List of Stakeholders
<ul style="list-style-type: none">• Mayor and Council• Fort Erie Ratepayers

Prepared by:	Submitted by:	Approved by:
<i>Original Signed</i>	<i>Original Signed</i>	<i>Original Signed</i>
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Purpose of Report

The budget policy requires variance analysis of the operating budget be reported to Council as at June 30, September 30 and December 31. Capital variances are not required as they are addressed in the annual surplus/deficit report but are included here for information purposes.

Summary financial reports for the period ended June 30, 2014 are presented for Council's review in Appendix "1" for general and water/wastewater operations and in Appendix "2" for capital variances.

Background

The June variance reporting is generally more informative of revenue performance rather than of expense concerns. Expenses are not incurred evenly across months and therefore timing typically accounts for the majority of variances. As well, expenses are more generally within the control of staff and are therefore managed well in relation to approved budgets. Exceptions to this are winter control costs, which will be addressed below. Revenues, other than taxation, are driven by activities typically outside of control and are monitored to flag funding concerns on a timely basis.

This report includes variance information on capital projects attached as Appendix "2". The variance explanations have been limited to projects with a budget in excess of \$200,000 or 100% of the budget remaining or greater than 10% negative variance. This will explain more than 90% of the budget related to more than 144 capital jobs managed by Town staff at any given time. The 3rd and 4th quarter variance reports will not include capital variances as the Capital Surplus/Deficit report that is completed in the fourth quarter of each year will serve that purpose.

Analysis

The first page of Appendix "1" to this report provides a consolidated summary of all departments, grants and water/wastewater operations for the first six months of 2014. The budget was approved February 10, 2014 through By-law No. 22-2014. General government expenses are generally proceeding in accordance with budget. Revenue variances that exist as at June are analyzed below and will continue to be monitored in the event that any negative trends can be mitigated. Significant expense variances as of June 30 are analyzed below.

Revenue**Water and Wastewater**

Water and Wastewater revenues reflect actual consumption to the middle of June. Water consumption is lower than the same period last year and a combined revenue short fall of approximately \$400,000 is expected based on current trends as more rainfall was experienced than normal. As a result water flows were down resulting in decreased revenue.

Taxation

Tax revenues to June 30 include the final residential, commercial and industrial tax billing. Supplemental tax revenues are billed in the third and fourth quarter and amounts received as of the date of this report are \$115,000 compared to total \$175,000 budgeted revenue. Fourth quarter revenues are estimated to be \$30,000 based on historical trends, which projects a \$30,000 deficit compared to budget. Write-offs are budgeted at \$226,970, which includes the additional \$51,970 write-off approved from Report No. CS-16-2014, and is expected to be fully used. Payment-in-lieu (PIL) revenues relate to government owned facilities such as Provincial and Regional properties and will be marginally above budget by year end.

Gaming Revenues

Gaming revenues are consistent with budget as of the end of June; however a deficit is expected by the end of 2014 due to the change to e-bingo at Uncle Sam's in October 2014 and the related decrease in revenue. This adjustment to revenue was not factored in to the 2014 budget as originally this change was supposed to be made in January 2015. Overall expected revenue deficit is \$50,000.

Other Revenues

Investment income is expected to exceed budget by the end of 2014 by \$20,000 due to higher cash balances than in the prior year. Management provided a semi-annual investment update through Report No. CS-15-2014 and continues to review balances to ensure prudent cash and investment management.

Grant income includes gas tax revenue for transit and various conditional and unconditional grants such as engineering and drainage grants. Current variances are primarily attributed to timing of receipt as several grants are not expected until the fall.

Actual building permit and planning fee revenue is 52% of budget as of June 30. Revenues are expected to remain consistent yielding an on budget target at the end of 2014. A small surplus is expected in the Committee of Adjustment, which will offset a small deficit in engineering fees collected due to delayed developer projects.

Penalty and interest revenues are expected to meet budget based on current trends. June 30 results reveal a significant surplus, however a large appeal is currently being settled and is likely that interest income on these arrears of \$100,000 will be written off in the current year, eliminating the surplus and resulting in revenues close to budget.

A projected deficit of approximately \$30,000 is expected for facility rental revenue. Facility rental includes ice rentals, banquet hall rentals and other concessions. The deficit is due primarily to ice rentals, as increased competition in both number of facilities available and rental rates has decreased traffic at Town arenas in the first half of 2014.

Expenses**Wages & Benefits**

Wage and benefit expenses are below budget and expected to have favourable variance of \$325,000 from staff turnover and vacancies in Infrastructure Services, Legal, Finance and the office of the CAO. Volunteer fire fighter honorariums are due to be paid in November and are tracking to be on budget based on current call responses.

Material & Services

Materials and services overall are below budget and are expected to meet budget in most areas. Fuel expenses are expected to show an unfavourable variance of \$24,000 by year end due to the increase in Fleet use during the winter.

The majority of other variances are a result of project timing differences. Department managers are monitoring these to ensure others are managed within their approved budgets.

Other Expenses

Operating grants for the EDTC and Library Board are paid in installments, and will have no variance from budget. The conditional grant to the Fort Erie Live Racing Consortium (FELRC) in the amount of \$500,000 is funded from the 2013 General Levy Operating Budget surplus as noted in Report No. CS-13-2014.

Winter Costs

The 2014 winter was an exceptionally harsh one, resulting in a greater cost to the Town than anticipated. On average, one-third of the winter control budget is used in the latter part of the season. At this time of the year then there should be approximately 33% of the budget remaining, however there is in fact only 24% remaining as total winter control costs are \$868,000 at the end of June compared to an annual budget of \$1,145,000. The projected year end variance is a \$103,000 deficit.

In addition to the impact on the winter control budget, increased road repair due to potholes developed in the winter is expected this year yielding potential cost overruns. Extreme temperatures meant higher heating costs in early 2014, leading to a potential gas utility overrun by year end of approximately \$20,000. Water and wastewater operations were also affected, as approximately twice as many water main breaks were responded to than in prior years. The increases in overtime and repair costs mean that these expenditures could be over budget. To mitigate this cost overrun, an operating project to paint the Town fire hydrants has been suspended, and additional cost saving measures may be necessary to compensate.

Financial/Staffing Implications

The revenue and expense trends noted above are summarized in the following table. This comparison highlights some of the favourable and unfavourable variances.

Favourable/(Unfavourable) Analysis

<i>General Levy</i>	<u>Jun 30</u> <u>Actual</u>	<u>Annual</u> <u>Projected</u>	<u>Annual</u> <u>Budget</u>	<u>Variance</u> <u>Projected</u>
Revenue				
Supplemental tax	\$ -	\$ 145,000	\$ 175,000	\$ (30,000)
Gaming	168,000	306,000	356,000	(50,000)
Investment income	72,000	135,000	115,000	20,000
Facility rentals	414,000	826,000	856,000	(30,000)
				(\$90,000)
Expenses				
Wages & benefits	6,098,000	12,291,000	12,616,000	325,000
Fuel	201,000	340,000	316,000	(24,000)
Winter control	866,000	1,249,000	1,146,000	(103,000)
Utilities	390,000	336,000	316,000	(20,000)
				\$ 178,000
Operations – net surplus				\$ 88,000

Year-end General Levy budget surpluses or deficits will be transferred to/from the General Levy Rate Stabilization Reserve in accordance with the Budget Policy.

Policies Affecting Proposal

By-law No. 30-11 adopted Council's 2011-2014 Corporate Strategic Plan.

Financial reporting is addressed in Budget Policy By-law No. 127-09, as amended.

Comments from Relevant Departments/Community and Corporate Partners

The Town's financial reporting software allows service managers direct access to monitor their account activity in comparison with budget.

The consolidated results for the six months ending June 30, 2014 have been discussed with the Senior Management team.

Alternatives

N/a

Conclusion

Staff monitors costs to mitigate any possible year end operating deficit. Capital account balances are addressed in advance of the year end as part of the Capital surplus/deficit report prepared in the fourth quarter.

Attachments

Appendix "1" – Consolidated Statement of Operations as at June 30, 2014

Appendix "2" – Capital Variance Report as at June 30, 2014

Appendix "1" to Administrative Report No. CS-20-2014

- 1 Consolidated Revenue Fund
- 2 Water & Wastewater Fund
- 3 General Revenue Fund
- 4 Taxation
- 5 Business Improvement Areas
- 6 Payments in Lieu
- 7 General Revenues
- 8 Charitable Gaming
- 9 Mayor & Council
- 10 Office of the CAO
- 11 Legal and Legislative Services
- 12 Financial Services
- 13 Corporate Insurance
- 14 Fire
- 15 Community & Development Services
- 16 Roads
- 17 Storm
- 18 Transit
- 19 Operations
- 20 Facilities Management
- 21 Boards & Committees

CORPORATION OF THE TOWN OF FORT ERIE
QUARTERLY REPORT

	2014 YTD Actuals June	2014 Budget	2014 Budget Remaining	2013 YTD Actuals June	2013 Budget December
Revenue					
General Levy	21,440,505	21,543,574	103,069	20,682,230	20,707,598
BIA Levies	95,545	96,000	455	90,918	91,000
Payments in Lieu of Taxes	235,303	230,000	(5,303)	228,851	220,000
Water/wastewater billings	7,664,793	16,374,407	8,709,614	7,586,498	16,387,680
Local Improvement Charges	210,688	211,000	312	210,688	211,000
Donations	9,545	9,200	(345)	7,061	10,700
Fine Revenue	46,968	152,756	105,788	44,877	157,000
Gaming Revenues	167,753	355,600	187,847	579,477	834,500
Grants	172,650	736,130	563,480	35,023	494,148
Interest & Penalties	523,326	935,850	412,524	488,010	767,000
Sale of land, buildings and equipment	50,000	50,000		1,337	55,000
User Fees	1,033,345	1,956,185	922,840	949,469	1,934,069
Miscellaneous other revenues	55,563	79,000	23,437	77,447	64,100
Total Revenue	31,705,984	42,729,702	11,023,718	30,981,886	41,933,795
Expenses					
Wages & Benefits	6,170,076	13,324,682	7,154,606	6,008,928	12,923,924
Materials & Services	4,363,776	9,483,693	5,119,917	4,057,400	9,535,396
Debt Interest Charges	169,132	424,847	255,715	113,270	460,828
Grants	1,620,959	2,252,687	631,728	1,050,957	2,124,889
Partnership Programs	20,046	63,650	43,604	23,244	63,600
Regional Treatment Costs	4,336,959	8,691,219	4,354,260	4,724,673	9,770,711
Total Expenses	16,680,948	34,240,778	17,559,830	15,978,472	34,879,348
Net before Financing and Transfers	15,025,036	8,488,924	(6,536,112)	15,003,414	7,054,447
FINANCING & TRANSFERS					
Interdepartmental transfers	19		(19)	(238)	1
Debt principal (advances)/repayments	1,029,448	1,418,592	389,144	716,463	1,347,641
Reserve and Capital Fund Transfers	3,627,019	7,118,924	3,491,905	3,448,317	5,750,676
NET FINANCING & TRANSFERS	4,656,486	8,537,516	3,881,030	4,164,542	7,098,318
(SURPLUS)/DEFICIT CARRYFORWARD	(523,964)	(48,593)	475,371	(15,912)	(43,871)
DEPARTMENT NET REVENUE/(EXPENSE)	10,892,514	1	(10,892,513)	10,854,784	

CORPORATION OF THE TOWN OF FORT ERIE

QUARTERLY REPORT

	2014 YTD Actuals June	2014 Budget	2014 Budget Remaining	2013 YTD Actuals June	2013 Budget December
Revenue					
Water/wastewater billings	7,664,793	16,374,407	8,709,614	7,586,498	16,387,680
Local Improvement Charges	210,688	211,000	312	210,688	211,000
Grants				9,323	
Interest & Penalties	23,226	48,000	24,774	23,702	54,000
User Fees	88,589	112,078	23,489	77,599	107,279
Total Revenue	7,987,296	16,745,485	8,758,189	7,907,810	16,759,959
Expenses					
Wages & Benefits	1,000,666	1,982,093	981,427	948,297	1,961,970
Materials & Services	275,116	1,291,575	1,016,459	295,704	1,124,096
Debt Interest Charges	87,503	231,985	144,482	100,480	267,928
Grants	5,099	36,000	30,901	6,485	36,000
Regional Treatment Costs	4,336,959	8,691,219	4,354,260	4,724,673	9,770,711
Total Expenses	5,705,343	12,232,872	6,527,529	6,075,639	13,160,705
Net before Financing and Transfers	2,281,953	4,512,613	2,230,660	1,832,171	3,599,254
FINANCING & TRANSFERS					
Interdepartmental transfers					
Fleet Related Charges	177,296	301,492	124,196	188,835	336,510
Program Support Charges	197,653	395,305	197,652	191,383	382,765
Total Interdepartmental transfers	374,949	696,797	321,848	380,218	719,275
Debt principal (advances)/repayments					
Repayment of Debt	584,946	813,345	228,399	568,243	918,641
Total Debt principal (advances)/repayments	584,946	813,345	228,399	568,243	918,641
Reserve and Capital Fund Transfers					
Transfers from reserves	(213,436)		213,436		(360,000)
Transfers to reserves	1,798,800	3,597,600	1,798,800	1,371,800	2,743,600
Transfers Development Chgs Reserve	(149,081)	(595,130)	(446,049)	(150,013)	(422,262)
Total Reserve and Capital Fund Transfers	1,436,283	3,002,470	1,566,187	1,221,787	1,961,338
NET FINANCING & TRANSFERS	2,396,178	4,512,612	2,116,434	2,170,248	3,599,254
(SURPLUS)/DEFICIT CARRYFORWARD					
Water surplus	199,982		(199,982)		
Total (SURPLUS)/DEFICIT CARRYFORWARD	199,982		(199,982)		
DEPARTMENT NET REVENUE/(EXPENSE)	(314,207)	1	314,208	(338,077)	

CORPORATION OF THE TOWN OF FORT ERIE
QUARTERLY REPORT

	2014 YTD Actuals June	2014 Budget	2014 Budget Remaining	2013 YTD Actuals June	2013 YTD Actuals December
Revenue					
General Levy	21,440,505	21,491,604	51,099	20,682,230	20,743,059
BIA Levies	95,545	96,000	455	90,918	90,691
Payments in Lieu of Taxes	235,303	230,000	(5,303)	228,851	228,851
Donations	9,545	9,200	(345)	7,061	20,182
Fine Revenue	46,968	152,756	105,788	44,877	160,777
Gaming Revenues	167,753	355,600	187,847	579,477	813,602
Grants	172,650	736,130	563,480	25,700	474,068
Interest & Penalties	500,100	887,850	387,750	464,308	975,154
Sale of land, buildings and equipment	50,000	50,000		1,337	325,410
User Fees	944,756	1,844,107	899,351	871,870	1,767,072
Miscellaneous other revenues	55,563	79,000	23,437	77,447	92,184
Total Revenue	23,718,688	25,932,247	2,213,559	23,074,076	25,691,050
Expenditures					
Wages & Benefits	5,169,410	11,342,589	6,173,179	5,060,631	10,525,917
Materials & Services	4,088,660	8,192,118	4,103,458	3,761,696	7,523,581
Debt Interest Charges	81,629	192,862	111,233	12,790	182,331
Grants	1,615,860	2,216,687	600,827	1,044,472	2,064,419
Partnership Programs	20,046	63,650	43,604	23,244	61,891
Total Expenditures	10,975,605	22,007,906	11,032,301	9,902,833	20,358,139
Net before Financing and Transfers	12,743,083	3,924,341	(8,818,742)	13,171,243	5,332,911
FINANCING & TRANSFERS					
Interdepartmental transfers	(374,930)	(696,797)	(321,867)	(380,456)	(747,994)
Debt principal (advances)/repayments	444,502	605,247	160,745	148,220	428,702
Reserve and Capital Fund Transfers	2,190,736	4,064,484	1,873,748	2,226,530	5,137,622
NET FINANCING & TRANSFERS	2,260,308	3,972,934	1,712,626	1,994,294	4,818,330
(SURPLUS)/DEFICIT CARRYFORWARD	(723,946)	(48,593)	675,353	(15,912)	(15,912)
DEPARTMENT NET REVENUE /(EXPENDITURE)	11,206,721		(11,206,721)	11,192,861	530,493

CORPORATION OF THE TOWN OF FORT ERIE
QUARTERLY REPORT

	2014 YTD Actuals June	2014 Budget	2014 Budget Remaining	2013 YTD Actuals June	2013 YTD Actuals December
Revenue					
General Levy	21,440,505	21,491,604	51,099	20,682,230	20,743,059
Total Revenue	21,440,505	21,491,604	51,099	20,682,230	20,743,059
Expenditures					
Net before Financing and Transfers	21,440,505	21,491,604	51,099	20,682,230	20,743,059
FINANCING & TRANSFERS					
Reserve and Capital Fund Transfers		(51,970)	(51,970)		(30,000)
NET FINANCING & TRANSFERS		(51,970)	(51,970)		(30,000)
(SURPLUS)/DEFICIT CARRYFORWARD					
DEPARTMENT NET REVENUE /(EXPENDITURE)	21,440,505	21,543,574	103,069	20,682,230	20,773,059

CORPORATION OF THE TOWN OF FORT ERIE
QUARTERLY REPORT

	2014 YTD Actuals June	2014 Budget	2014 Budget Remaining	2013 YTD Actuals June	2013 YTD Actuals December
Revenue					
BIA Levies	95,545	96,000	455	90,918	90,691
Donations	3,905	2,200	(1,705)	505	646
Grants		20,500	20,500		26,000
User Fees	382	1,500	1,118		1,160
Miscellaneous other revenues	10,826	20,000	9,174	18,198	25,161
Total Revenue	110,658	140,200	29,542	109,621	143,658
Expenditures					
Materials & Services	48,593	139,454	90,861	42,931	137,297
Total Expenditures	48,593	139,454	90,861	42,931	137,297
Net before Financing and Transfers	62,065	746	(61,319)	66,690	6,361
FINANCING & TRANSFERS					
Reserve and Capital Fund Transfers	2,160	4,319	2,159	2,534	2,494
NET FINANCING & TRANSFERS	2,160	4,319	2,159	2,534	2,494
(SURPLUS)/DEFICIT CARRYFORWARD	(14,060)	(3,573)	10,487	(10,193)	(10,193)
DEPARTMENT NET REVENUE /(EXPENDITURE)	73,965		(73,965)	74,349	14,060

CORPORATION OF THE TOWN OF FORT ERIE
QUARTERLY REPORT

	2014 YTD Actuals June	2014 Budget	2014 Budget Remaining	2013 YTD Actuals June	2013 YTD Actuals December
Revenue					
Payments in Lieu of Taxes	235,303	230,000	(5,303)	228,851	228,851
Total Revenue	235,303	230,000	(5,303)	228,851	228,851
Expenditures					
Net before Financing and Transfers	235,303	230,000	(5,303)	228,851	228,851
FINANCING & TRANSFERS					
NET FINANCING & TRANSFERS					
(SURPLUS)/DEFICIT CARRYFORWARD					
DEPARTMENT NET REVENUE /(EXPENDITURE)	235,303	230,000	(5,303)	228,851	228,851

CORPORATION OF THE TOWN OF FORT ERIE
QUARTERLY REPORT

	2014 YTD Actuals June	2014 Budget	2014 Budget Remaining	2013 YTD Actuals June	2013 YTD Actuals December
Revenue					
Fine Revenue	37,879	77,756	39,877	38,308	94,765
Grants	169,650	339,300	169,650	25,700	51,400
Interest & Penalties	492,424	864,850	372,426	452,711	956,396
User Fees	82,501	82,500	(1)	49,433	49,433
Miscellaneous other revenues	44,737	55,000	10,263	56,603	63,119
Total Revenue	827,191	1,419,406	592,215	622,755	1,215,113
Expenditures					
Materials & Services		500	500		(50)
Total Expenditures		500	500		(50)
Net before Financing and Transfers	827,191	1,418,906	591,715	622,755	1,215,163
FINANCING & TRANSFERS					
Reserve and Capital Fund Transfers					902,436
NET FINANCING & TRANSFERS					902,436
(SURPLUS)/DEFICIT CARRYFORWARD	(202,416)	(37,550)	164,866		
DEPARTMENT NET REVENUE /(EXPENDITURE)	1,029,607	1,456,456	426,849	622,755	312,727

CORPORATION OF THE TOWN OF FORT ERIE
QUARTERLY REPORT

	2014 YTD Actuals June	2014 Budget	2014 Budget Remaining	2013 YTD Actuals June	2013 YTD Actuals December
Revenue					
Gaming Revenues	167,603	355,600	187,997	579,477	813,602
Total Revenue	167,603	355,600	187,997	579,477	813,602
Expenditures					
Net before Financing and Transfers	167,603	355,600	187,997	579,477	813,602
FINANCING & TRANSFERS					
Interdepartmental transfers	165,000	355,600	190,600	346,500	657,792
NET FINANCING & TRANSFERS	165,000	355,600	190,600	346,500	657,792
(SURPLUS)/DEFICIT CARRYFORWARD					
DEPARTMENT NET REVENUE /(EXPENDITURE)	2,603		(2,603)	232,977	155,810

CORPORATION OF THE TOWN OF FORT ERIE
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	2014 YTD Actuals June	2014 Budget	2014 Budget Remaining	2013 YTD Actuals June	2013 YTD Actuals December
Revenue					
Expenditures					
Wages & Benefits	113,313	239,001	125,688	112,397	218,879
Materials & Services	16,979	52,801	35,822	16,216	28,625
Total Expenditures	130,292	291,802	161,510	128,613	247,504
Net before Financing and Transfers	(130,292)	(291,802)	(161,510)	(128,613)	(247,504)
FINANCING & TRANSFERS					
Interdepartmental transfers	64,089	128,177	64,088	60,596	121,191
Reserve and Capital Fund Transfers		(5,500)	(5,500)	6,500	13,000
NET FINANCING & TRANSFERS	64,089	122,677	58,588	67,096	134,191
(SURPLUS)/DEFICIT CARRYFORWARD					
DEPARTMENT NET REVENUE /(EXPENDITURE)	(194,381)	(414,479)	(220,098)	(195,709)	(381,695)

CORPORATION OF THE TOWN OF FORT ERIE
QUARTERLY REPORT

	2014 YTD Actuals June	2014 Budget	2014 Budget Remaining	2013 YTD Actuals June	2013 YTD Actuals December
Revenue					
Expenditures					
Wages & Benefits	402,581	893,204	490,623	375,360	755,838
Materials & Services	169,775	342,521	172,746	159,198	274,542
Total Expenditures	572,356	1,235,725	663,369	534,558	1,030,380
Net before Financing and Transfers	(572,356)	(1,235,725)	(663,369)	(534,558)	(1,030,380)
FINANCING & TRANSFERS					
Interdepartmental transfers	(386,051)	(772,100)	(386,049)	(350,272)	(700,544)
Reserve and Capital Fund Transfers	43,300	86,600	43,300	29,800	59,600
NET FINANCING & TRANSFERS	(342,751)	(685,500)	(342,749)	(320,472)	(640,944)
(SURPLUS)/DEFICIT CARRYFORWARD					
DEPARTMENT NET REVENUE /(EXPENDITURE)	(229,605)	(550,225)	(320,620)	(214,086)	(389,436)

CORPORATION OF THE TOWN OF FORT ERIE
QUARTERLY REPORT

	2014 YTD Actuals June	2014 Budget	2014 Budget Remaining	2013 YTD Actuals June	2013 YTD Actuals December
Revenue					
Fine Revenue	2,094	5,000	2,906	1,603	2,257
Sale of land, buildings and equipment	50,000	50,000		1,337	324,321
User Fees	29,863	38,000	8,137	29,728	38,985
Total Revenue	81,957	93,000	11,043	32,668	365,563
Expenditures					
Wages & Benefits	361,422	807,856	446,434	294,322	582,530
Materials & Services	116,944	317,643	200,699	163,714	303,047
Total Expenditures	478,366	1,125,499	647,133	458,036	885,577
Net before Financing and Transfers	(396,409)	(1,032,499)	(636,090)	(425,368)	(520,014)
FINANCING & TRANSFERS					
Interdepartmental transfers	2,951	5,901	2,950	5,973	10,982
Reserve and Capital Fund Transfers		(80,000)	(80,000)	10,000	321,137
NET FINANCING & TRANSFERS	2,951	(74,099)	(77,050)	15,973	332,119
(SURPLUS)/DEFICIT CARRYFORWARD					
DEPARTMENT NET REVENUE /(EXPENDITURE)	(399,360)	(958,400)	(559,040)	(441,341)	(852,133)

CORPORATION OF THE TOWN OF FORT ERIE
QUARTERLY REPORT

	2014 YTD Actuals June	2014 Budget	2014 Budget Remaining	2013 YTD Actuals June	2013 YTD Actuals December
Revenue					
User Fees	83,772	192,290	108,518	96,440	222,271
Miscellaneous other revenues		1,000	1,000	2,052	2,052
Total Revenue	83,772	193,290	109,518	98,492	224,323
Expenditures					
Wages & Benefits	495,826	1,121,009	625,183	549,856	1,083,389
Materials & Services	212,896	389,372	176,476	203,168	443,944
Total Expenditures	708,722	1,510,381	801,659	753,024	1,527,333
Net before Financing and Transfers	(624,950)	(1,317,091)	(692,141)	(654,532)	(1,303,010)
FINANCING & TRANSFERS					
Interdepartmental transfers	(292,167)	(584,333)	(292,166)	(293,125)	(586,250)
Reserve and Capital Fund Transfers	15,743	46,500	30,757	19,250	9,039
NET FINANCING & TRANSFERS	(276,424)	(537,833)	(261,409)	(273,875)	(577,211)
(SURPLUS)/DEFICIT CARRYFORWARD					
DEPARTMENT NET REVENUE /(EXPENDITURE)	(348,526)	(779,258)	(430,732)	(380,657)	(725,799)

CORPORATION OF THE TOWN OF FORT ERIE
QUARTERLY REPORT

	2014 YTD Actuals June	2014 Budget	2014 Budget Remaining	2013 YTD Actuals June	2013 YTD Actuals December
Revenue					
Expenditures					
Materials & Services	592,770	623,480	30,710	788,989	809,010
Total Expenditures	592,770	623,480	30,710	788,989	809,010
Net before Financing and Transfers	(592,770)	(623,480)	(30,710)	(788,989)	(809,010)
FINANCING & TRANSFERS					
Interdepartmental transfers	(311,740)	(623,480)	(311,740)	(383,955)	(767,910)
Reserve and Capital Fund Transfers	10,000	20,000	10,000	10,000	20,000
NET FINANCING & TRANSFERS	(301,740)	(603,480)	(301,740)	(373,955)	(747,910)
(SURPLUS)/DEFICIT CARRYFORWARD					
DEPARTMENT NET REVENUE /(EXPENDITURE)	(291,030)	(20,000)	271,030	(415,034)	(61,100)

CORPORATION OF THE TOWN OF FORT ERIE
QUARTERLY REPORT

	2014 YTD Actuals June	2014 Budget	2014 Budget Remaining	2013 YTD Actuals June	2013 YTD Actuals December
Revenue					
Donations	500		(500)	(840)	(207)
User Fees	25,110	8,750	(16,360)	2,842	10,432
Total Revenue	25,610	8,750	(16,860)	2,002	10,225
Expenditures					
Wages & Benefits	349,295	1,266,560	917,265	349,105	1,214,314
Materials & Services	211,573	348,924	137,351	224,785	352,874
Debt Interest Charges	2,069	47,682	45,613		22,288
Total Expenditures	562,937	1,663,166	1,100,229	573,890	1,589,476
Net before Financing and Transfers	(537,327)	(1,654,416)	(1,117,089)	(571,888)	(1,579,251)
FINANCING & TRANSFERS					
Interdepartmental transfers	316,685	633,369	316,684	325,640	637,600
Debt principal (advances)/repayments		160,556	160,556		
Reserve and Capital Fund Transfers	201,000	402,000	201,000	192,000	384,000
NET FINANCING & TRANSFERS	517,685	1,195,925	678,240	517,640	1,021,600
(SURPLUS)/DEFICIT CARRYFORWARD					
DEPARTMENT NET REVENUE /(EXPENDITURE)	(1,055,012)	(2,850,341)	(1,795,329)	(1,089,528)	(2,600,851)

CORPORATION OF THE TOWN OF FORT ERIE
QUARTERLY REPORT

	2014 YTD Actuals June	2014 Budget	2014 Budget Remaining	2013 YTD Actuals June	2013 YTD Actuals December
Revenue					
Donations	532	4,400	3,868	2,466	12,631
Grants		37,230	37,230		36,833
User Fees	247,360	483,350	235,990	216,937	443,114
Miscellaneous other revenues		3,000	3,000	594	1,852
Total Revenue	247,892	527,980	280,088	219,997	494,430
Expenditures					
Wages & Benefits	821,166	1,646,797	825,631	807,121	1,562,062
Materials & Services	45,666	218,565	172,899	52,874	241,922
Grants		20,000	20,000		
Total Expenditures	866,832	1,885,362	1,018,530	859,995	1,803,984
Net before Financing and Transfers	(618,940)	(1,357,382)	(738,442)	(639,998)	(1,309,554)
FINANCING & TRANSFERS					
Interdepartmental transfers	198,004	396,007	198,003	197,634	393,335
Reserve and Capital Fund Transfers	120	(33,600)	(33,720)	436	(71,398)
NET FINANCING & TRANSFERS	198,124	362,407	164,283	198,070	321,937
(SURPLUS)/DEFICIT CARRYFORWARD					
DEPARTMENT NET REVENUE /(EXPENDITURE)	(817,064)	(1,719,789)	(902,725)	(838,068)	(1,631,491)

CORPORATION OF THE TOWN OF FORT ERIE
QUARTERLY REPORT

	2014 YTD Actuals June	2014 Budget	2014 Budget Remaining	2013 YTD Actuals June	2013 YTD Actuals December
Revenue					
Grants		22,000	22,000		19,539
User Fees	3,192	40,300	37,108	5,922	14,787
Total Revenue	3,192	62,300	59,108	5,922	34,326
Expenditures					
Wages & Benefits	310,888	725,870	414,982	296,787	628,684
Materials & Services	304,417	670,298	365,881	276,887	610,686
Debt Interest Charges	47,962	80,000	32,038	(6,230)	88,836
Total Expenditures	663,267	1,476,168	812,901	567,444	1,328,206
Net before Financing and Transfers	(660,075)	(1,413,868)	(753,793)	(561,522)	(1,293,880)
FINANCING & TRANSFERS					
Interdepartmental transfers	120,133	240,265	120,132	118,831	234,043
Debt principal (advances)/repayments	250,633	251,000	367	18,365	242,765
Reserve and Capital Fund Transfers	820,000	1,629,553	809,553	661,050	1,321,877
NET FINANCING & TRANSFERS	1,190,766	2,120,818	930,052	798,246	1,798,685
(SURPLUS)/DEFICIT CARRYFORWARD					
DEPARTMENT NET REVENUE /(EXPENDITURE)	(1,850,841)	(3,534,686)	(1,683,845)	(1,359,768)	(3,092,565)

CORPORATION OF THE TOWN OF FORT ERIE
QUARTERLY REPORT

	2014 YTD Actuals June	2014 Budget	2014 Budget Remaining	2013 YTD Actuals June	2013 YTD Actuals December
Revenue					
Grants		27,000	27,000		69,098
User Fees	49,551	40,100	(9,451)	35,451	76,688
Total Revenue	49,551	67,100	17,549	35,451	145,786
Expenditures					
Wages & Benefits	106,387	304,302	197,915	152,366	384,103
Materials & Services	58,888	383,250	324,362	54,783	153,549
Debt Interest Charges	31,598	65,180	33,582	19,020	71,207
Total Expenditures	196,873	752,732	555,859	226,169	608,859
Net before Financing and Transfers	(147,322)	(685,632)	(538,310)	(190,718)	(463,073)
FINANCING & TRANSFERS					
Interdepartmental transfers	136,931	339,053	202,122	131,583	295,932
Debt principal (advances)/repayments	193,869	193,691	(178)	129,855	185,937
Reserve and Capital Fund Transfers	478,739	833,557	354,818	394,350	770,799
NET FINANCING & TRANSFERS	809,539	1,366,301	556,762	655,788	1,252,668
(SURPLUS)/DEFICIT CARRYFORWARD					
DEPARTMENT NET REVENUE /(EXPENDITURE)	(956,861)	(2,051,933)	(1,095,072)	(846,506)	(1,715,741)

CORPORATION OF THE TOWN OF FORT ERIE
QUARTERLY REPORT

	2014 YTD Actuals June	2014 Budget	2014 Budget Remaining	2013 YTD Actuals June	2013 YTD Actuals December
Revenue					
Grants		270,000	270,000		252,464
User Fees	507	47,000	46,493	507	48,532
Total Revenue	507	317,000	316,493	507	300,996
Expenditures					
Wages & Benefits	67,333	126,835	59,502	74,425	121,562
Materials & Services	313,209	748,789	435,580	219,900	716,976
Total Expenditures	380,542	875,624	495,082	294,325	838,538
Net before Financing and Transfers	(380,035)	(558,624)	(178,589)	(293,818)	(537,542)
FINANCING & TRANSFERS					
Interdepartmental transfers	61,795	123,589	61,794	61,792	130,339
NET FINANCING & TRANSFERS	61,795	123,589	61,794	61,792	130,339
(SURPLUS)/DEFICIT CARRYFORWARD					
DEPARTMENT NET REVENUE /(EXPENDITURE)	(441,830)	(682,213)	(240,383)	(355,610)	(667,881)

CORPORATION OF THE TOWN OF FORT ERIE
QUARTERLY REPORT

	2014 YTD Actuals June	2014 Budget	2014 Budget Remaining	2013 YTD Actuals June	2013 YTD Actuals December
Revenue					
Donations	1,000		(1,000)	1,000	1,000
Grants	3,000	8,000	5,000		11,619
Interest & Penalties	7,676	23,000	15,324	11,653	19,986
Sale of land, buildings and equipment					1,000
User Fees	76,335	116,250	39,915	65,560	130,167
Total Revenue	88,011	147,250	59,239	78,213	163,772
Expenditures					
Wages & Benefits	1,380,769	2,608,952	1,228,183	1,226,926	2,372,156
Materials & Services	1,262,965	2,270,850	1,007,885	940,020	2,022,152
Grants	15,360	25,350	9,990	6,013	20,880
Total Expenditures	2,659,094	4,905,152	2,246,058	2,172,959	4,415,188
Net before Financing and Transfers	(2,571,083)	(4,757,902)	(2,186,819)	(2,094,746)	(4,251,416)
FINANCING & TRANSFERS					
Interdepartmental transfers	(151,384)	(314,894)	(163,510)	(120,048)	(242,941)
Reserve and Capital Fund Transfers	227,974	411,425	183,451	183,160	327,130
NET FINANCING & TRANSFERS	76,590	96,531	19,941	63,112	84,189
(SURPLUS)/DEFICIT CARRYFORWARD					
DEPARTMENT NET REVENUE /(EXPENDITURE)	(2,647,673)	(4,854,433)	(2,206,760)	(2,157,858)	(4,335,605)

CORPORATION OF THE TOWN OF FORT ERIE
QUARTERLY REPORT

	2014 YTD Actuals June	2014 Budget	2014 Budget Remaining	2013 YTD Actuals June	2013 YTD Actuals December
Revenue					
Donations		100	100		
Fine Revenue	6,995	70,000	63,005	4,966	63,755
Grants					3,015
Interest & Penalties				(56)	(1,228)
Sale of land, buildings and equipment					89
User Fees	341,442	783,067	441,625	363,021	721,705
Total Revenue	348,437	853,167	504,730	367,931	787,336
Expenditures					
Wages & Benefits	573,441	1,211,023	637,582	635,332	1,233,886
Materials & Services	703,355	1,595,856	892,501	590,672	1,374,091
Grants		14,467	14,467		
Total Expenditures	1,276,796	2,821,346	1,544,550	1,226,004	2,607,977
Net before Financing and Transfers	(928,359)	(1,968,179)	(1,039,820)	(858,073)	(1,820,641)
FINANCING & TRANSFERS					
Interdepartmental transfers	(174,574)	(349,147)	(174,573)	(524,498)	(706,056)
Reserve and Capital Fund Transfers	276,700	576,600	299,900	702,450	1,112,508
NET FINANCING & TRANSFERS	102,126	227,453	125,327	177,952	406,452
(SURPLUS)/DEFICIT CARRYFORWARD					
DEPARTMENT NET REVENUE /(EXPENDITURE)	(1,030,485)	(2,195,632)	(1,165,147)	(1,036,025)	(2,227,093)

CORPORATION OF THE TOWN OF FORT ERIE
QUARTERLY REPORT

	2014 YTD Actuals June	2014 Budget	2014 Budget Remaining	2013 YTD Actuals June	2013 YTD Actuals December
Revenue					
Donations	3,608	2,500	(1,108)	3,930	6,112
Gaming Revenues	150		(150)		
Grants		12,100	12,100		4,100
User Fees	4,741	11,000	6,259	6,029	9,798
Total Revenue	8,499	25,600	17,101	9,959	20,010
Expenditures					
Wages & Benefits	186,989	391,180	204,191	186,634	368,514
Materials & Services	30,630	89,815	59,185	27,559	54,916
Grants	1,600,500	2,156,870	556,370	1,038,459	2,043,539
Partnership Programs	20,046	63,650	43,604	23,244	61,891
Total Expenditures	1,838,165	2,701,515	863,350	1,275,896	2,528,860
Net before Financing and Transfers	(1,829,666)	(2,675,915)	(846,249)	(1,265,937)	(2,508,850)
FINANCING & TRANSFERS					
Interdepartmental transfers	(124,602)	(274,804)	(150,202)	42,893	(225,507)
Reserve and Capital Fund Transfers	115,000	225,000	110,000	15,000	(5,000)
NET FINANCING & TRANSFERS	(9,602)	(49,804)	(40,202)	57,893	(230,507)
(SURPLUS)/DEFICIT CARRYFORWARD	(507,470)	(7,470)	500,000	(5,719)	(5,719)
DEPARTMENT NET REVENUE /(EXPENDITURE)	(1,312,594)	(2,618,641)	(1,306,047)	(1,318,111)	(2,272,624)

Appendix "2" to Administrative Report No. CS-20-2014

CORPORATION OF THE TOWN OF FORT ERIE
CAPITAL VARIANCE REPORT

Note: Explanation should include status of project if already in progress and estimate of completion date.
If not yet started explain reason for delay and estimated start date.

Run Date: 8/1/14 3:30 PM

	Cumulative	Prior	2014	Cumulative	Budget	%	Explanation for projects with budget in excess of \$200,000 or 100% of budget remaining or where project expenditures have exceeded budget
	Budget	LTD	Actuals	Actuals	Remaining	Variance	
		Actuals					
OPEN JOBS							
CORPORATE SERVICES							
COPY14 Photocopier Replacement	40,000		39,022	39,022	978	2.45%	
IMIS14 IT Desktop Hardware	45,000		18,776	18,776	26,224	58.28%	
SERV14 Server & Core Infrastructure Replacement	5,000		5,020	5,020	(20)	(0.40%)	
Total CORPORATE SERVICES	90,000		62,818	62,818	27,182	30.20%	
COMMUNITY PLANNING & DEVELOPMENT							
ACQU09 Parkland Acquisition	250,000	2,423	381	2,804	247,196	98.88%	Pending Development
ACQU14 Parkland Acquisition Alliston Woods	15,000		334	334	14,666	97.77%	
BATT14 Interpretive Signage at Battlefield Park	21,000	19,357		19,357	1,643	7.82%	
BBMP14 Bay Beach Master Plan	50,000				50,000	100.00%	Awaiting Regional Council approval to match funds
DOUG13 Douglstown Footpath Replacement	25,000				25,000	100.00%	Tender Closed, Work schedule for completion in Sept 2014
ENHA14 Neighbourhood Park Enhancements	25,000		3,047	3,047	21,953	87.81%	
FRND12 Friendship Trail Signage	25,000	5,508		5,508	19,492	77.97%	
NRGY15 Energy Field Playground Replacement	85,000		7,119	7,119	77,881	91.62%	
OAKE13 Oakes Park Ball Diamond Improvements	25,000	9,189	15,518	24,707	293	1.17%	
OPTI11 Optimist Park Soccer Field Lights	587,000	171,287	266,160	437,447	149,553	25.48%	Underway, 95% complete
POOL08 Kinsman Pool Replacement		2,882		2,882	(2,882)	#DIV/0!	
RBAT14 Ridgeway Battlefield Park Improvements	50,000		4,567	4,567	45,433	90.87%	
RIVR08 Riverwalk Completion	15,000	820		820	14,180	94.53%	
SCHO07 Schooley Rd. Parkland Aquisition	90,000				90,000	100.00%	Underway, working with developer on agreement to purchase
SENG10 Rehab 6218 Steam Engine	25,000	7,649		7,649	17,351	69.40%	
WATE14 2014 Waterfront Road Allowance Improvements	50,000		2,892	2,892	47,108	94.22%	
WATF13 2013 Waterfront Road Allowance Improvements	15,000	2,416	2,977	5,393	9,607	64.05%	
Total COMMUNITY PLANNING & DEVELOPMENT	1,353,000	221,531	302,995	524,526	828,474	61.23%	
FIRE DEPT							
BKGR14 Replacement of Bunker Gear	20,000		20,203	20,203	(203)	(1.02%)	
HRES14 Replacement of Heavy Rescue 5	400,000		190	190	399,810	99.95%	RFP Closed May 15th, Awarded to Rosenbauer, pre-order meeting
PAGE14 Update Volunteer Firefighter's Paggers	10,000				10,000	100.00%	New model introduced this year is currently under evaluation
TOWR13 Training Tower Improvements	40,000	3,563	2,198	5,761	34,239	85.60%	

Appendix "2" to Administrative Report No. CS-20-2014

CORPORATION OF THE TOWN OF FORT ERIE
CAPITAL VARIANCE REPORT

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If not yet started explain reason for delay and estimated start date.

Run Date: 8/1/14 3:30 PM

	Cumulative	Prior	2014	Cumulative	Budget	%	Explanation for projects with budget in excess of \$200,000 or 100% of budget remaining or where project expenditures have exceeded budget
	Budget	LTD	Actuals	Actuals	Remaining	Variance	
		Actuals					
Total FIRE DEPT	470,000	3,563	22,591	26,154	443,846	94.44%	
INFRASTRUCTURE SERVICES							
BCRU13 Black Creek Road Upgrade to Urban D2a	475,000				475,000	100.00%	Developer triggered, no action by developer
BCSB10 Beaver Creek South Branch Petition	404,668	97,455		97,455	307,213	75.92%	In design phase
BELV17 Belleview Blvd Watermain	30,000		216	216	29,784	99.28%	
BERT13 Bertie Bay Drainage Improvements	430,000	51,715	4,884	56,599	373,401	86.84%	Construction underway
BLCD04 Black Creek Municipal Drain	96,696	390		390	96,306	99.60%	
BRDM09 Brighton/Dominion Watermain	25,000				25,000	100.00%	Developer triggered, no action by developer
BRIG13 Brighton Ave Watermain	4,000		1,228	1,228	2,772	69.30%	
BRNO14 Bernard Beach Outlet	25,000				25,000	100.00%	PO Issued, Work underway by LCA; No invoicing submitted to date
BUFW14 Buffalo Road Watermain - Garrison to Evelyn	60,000				60,000	100.00%	Design to begin fall 2014
BVRC09 Beaver Creek Municipal Drain	1,466,000	1,297,083	39,405	1,336,488	129,512	8.83%	Monitoring in progress
CATH06 Catherine St Service Improvements Ph 1	180,000	8,490	33,175	41,665	138,335	76.85%	
CATT06 Catherine St Service Improvements Ph 2	140,000	4,979		4,979	135,021	96.44%	
CBRP12 Catch Basin Replacement	50,000	18,326		18,326	31,674	63.35%	
CENT13 Central Ave Bridge Replacement	55,000	57		57	54,943	99.90%	
CPIV13 Crescent Park Storm Drainage Phase 4	110,000		2,261	2,261	107,739	97.94%	
CPSD09 Crescent Park Storm Drainage Phase 2	110,000				110,000	100.00%	Design not started
DMWT12 Dominion Road Watermain/Albany Reconstruction	350,000	420		420	349,580	99.88%	Town is awaiting an invoice from the Region
DOMN11 Dominion Road Pumping Station Replacement	180,000				180,000	100.00%	
EMER13 Emerson Ave Watermain	4,000		1,808	1,808	2,192	54.80%	
ERBD05 Erie Beach Development-Bardol		98,719		98,719	(98,719)		
ERSW14 Conversion of Erie Road sidewalk to Concrete	55,000		816	816	54,184	98.52%	
FRCD11 Frenchmans Creek Municipal Drain	40,000	422		422	39,578	98.95%	
GAMD14 Garrison and Thompson Road Median Conversion							
GATE14 Gateway Feature - QEW	30,000				30,000	100.00%	RFP Closed July 3rd - Award to Seferian
GLD04 Glenny Municipal Drain	90,000	17,058		17,058	72,942	81.05%	
GORG11 St. George Street Light Upgrade	50,000				50,000	100.00%	
GREN12 Green Acres Drive Upgrade	30,000				30,000	100.00%	Developer triggered, no action by developer
GRRP14 Guide Rail Replacement	50,000				50,000	100.00%	Tender Close July 31

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CORPORATION OF THE TOWN OF FORT ERIE
CAPITAL VARIANCE REPORT

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If not yet started explain reason for delay and estimated start date.

Run Date: 8/1/14 3:30 PM

	Cumulative	Prior	2014	Cumulative	Budget	%	Explanation for projects with budget in excess of \$200,000 or 100% of budget remaining or where project expenditures have exceeded budget
	Budget	LTD	Actuals	Actuals	Remaining	Variance	
		Actuals					
GRSW13 Garrison Rd Sidewalk	103,800	84	3,420	3,504	100,296	96.62%	
HAGY14 Hagey Ave Road Extension	20,000	968		968	19,032	95.16%	
HIGH10 High Street Service Improvements	1,480,000	71,288	614,262	685,550	794,450	53.68%	Construction complete
HLDF12 Highland/Farr Watermain Replacement	380,000	1,018		1,018	378,982	99.73%	Town is awaiting an invoice from the Region
HNDR20 Hendershot Street Watermain	150,000		3,573	3,573	146,427	97.62%	
HOUS10 House Road Drainage Petition	233,000	24,472		24,472	208,528	89.50%	Drainage engineer hired; project in design
HRS18 Hershey Street Watermain	60,000	910	2,481	3,391	56,609	94.35%	
HWOT14 Hollow Bay, Winger, Ott, Thunder Bay, Centralia Bridge Repair	390,000		1,661	1,661	388,339	99.57%	RFP Pending
KING09 Kingsmill Street Watermain Replacement	539,000	8,745	10,949	19,694	519,306	96.35%	Design underway
KNGD12 King Street Road Upgrade - PH1	300,000	1,271		1,271	298,729	99.58%	Developer triggered, no action by developer
LAKE07 Lakeside Watermain Replacement (Phillips to Dominion)	70,000	4,363	567	4,930	65,070	92.96%	
LAW13 Lawrence Ave. Storm Outlet D4	238,000				238,000	100.00%	Developer triggered, no action by developer
LEW13 Lewis St Sanitary Sewer	1,400,000	5,134	22,173	27,307	1,372,693	98.05%	Project tendered
MAND04 Mann Municipal Drain	492,000	28,015		28,015	463,985	94.31%	Under review, options being investigated
MANE13 Mann Drain Emergency Repairs	48,000	274	4,116	4,390	43,610	90.85%	
MARD04 Marsh Municipal Drain	20,000	44		44	19,956	99.78%	
MATA13 Mathewson Ave. Watermain - Helena to Inglewood	253,000	2,950	12,286	15,236	237,764	93.98%	Design underway
MATB13 Mathewson Ave. Watermain - Inglewood to Ridgeway	57,000				57,000	100.00%	Design underway
MATT13 Matthews and Bertie Bridge Replacement	330,000	126,454	(12,816)	113,638	216,362	65.56%	Project 95% complete
MILR11 Miller Municipal Drain	180,000	63,303	15,784	79,087	100,913	56.06%	
NEVA13 Neva Watermain	33,000	6,988		6,988	26,012	78.82%	
NIGH09 Nigh Road Reconstruction	20,000				20,000	100.00%	Pending Development
ORCH12 Orchard Ave Watermain Replacement	340,000	4,959	4,803	9,762	330,238	97.13%	Design to begin fall 2014
OUTD04 Outlet Municipal Drain	388,000	70,652	114	70,766	317,234	81.76%	Maintenance works being addressed
PABD12 Point Abino Municipal Drain	93,750	5,449		5,449	88,301	94.19%	
PABR15 Point Abino Road Bridge Replacement	38,000				38,000	100.00%	Design not started
PETT10 Petit Road Watermain	30,000				30,000	100.00%	Design not started
PPBR14 Prospect Pt Road - South of Brunswick	20,000		2,244	2,244	17,756	88.78%	
PROS05 Prospect Point Road- Phase 1	704,000	476,499	54,857	531,356	172,644	24.52%	Stage 2 works pending
PTAB10 Point Abino Road Reconstruction	1,400,000	25,371	21,518	46,889	1,353,111	96.65%	Construction underway to be completed by October 2014

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RIDG13 Ridge Rd South Watermain Replacement	130,000		988	988	129,012	99.24%	
RRAD10 Rural Address / House Signs	50,000	2,187	100	2,287	47,713	95.43%	
RSRF13 2013 Road Resurfacing Program	400,000	300,530	61,164	361,694	38,306	9.58%	Project complete
RSRF14 2014 Road Resurfacing Program	805,000		317	317	804,683	99.96%	Project underway
RTRK06 Race Track Meter Replacement	45,000	2,322		2,322	42,678	94.84%	
RYAN13 Ryan Avenue Upgrade to Urban CB3	360,230				360,230	100.00%	Developer triggered, no action by developer
SCHD04 Schill Municipal Drain	50,000	1,616		1,616	48,384	96.77%	
SCHO14 Schooley Road Storm Sewer Outlet and Drain	300,000				300,000	100.00%	Developer triggered, no action by developer
SCLD04 Schooley Municipal Drain	337,000	111,409		111,409	225,591	66.94%	Underway
SCLR10 Schooley Road Upgrade	99,350				99,350	100.00%	Developer triggered, no action by developer
SIDE14 2014 Sidewalk Rehab Program	200,000		1,129	1,129	198,871	99.44%	Construction underway to be completed by November 2014
SPEA13 Spears Rd North - Water srvc trsfs	113,000	45,234		45,234	67,766	59.97%	
STBL09 Stevensville-Black Creek Petition	56,000	1,054		1,054	54,946	98.12%	
STJD04 St John's Marsh Municipal Drain	60,000	1,064	2,273	3,337	56,663	94.44%	
STRD11 Stonemill and Nigh Road Area Municipal Drainage	340,000	9,617		9,617	330,383	97.17%	In design phase
STRT14 Street Light Replacement	90,000				90,000	100.00%	Underway; preliminary investigation ongoing
TBBO06 Thunder Bay Drainage Improvements	20,000	104		104	19,896	99.48%	
TBBS06 Thunder Bay Drainage Improvements - Bernard to Six Mile Creek	100,000				100,000	100.00%	Pending further design and testing in area
TBIV12 Thunder Bay Storm Drainage Phase 4 - Cook Trunk	805,000				805,000	100.00%	Delayed due to testing
TBPE06 Thunder Bay Road	31,000				31,000	100.00%	Developer triggered, no action by developer
TBRA09 Thunder Bay Rd Storm Drainage/Bernard Ave Outlet	65,000	4,590		4,590	60,410	92.94%	
TERR10 Terrace Lane	180,000	3,256	258,088	261,344	(81,344)	(45.19%)	Project complete, scope change during construction due to freezing; Infrastructure report is forthcoming.
TTSN14 Total Station Survey Equipment	53,000		280	280	52,720	99.47%	
VIDC12 Video Camera / Locate Machine	25,000	21,656		21,656	3,344	13.38%	
WALK10 Walking Web to School	53,000	1,065	6,735	7,800	45,200	85.28%	
WALK16 Walking Web - Buffalo Rd	146,850	17,969	19,950	37,919	108,931	74.18%	
WARR09 Warren/Lewis Service Improvements	1,362,000	109,156	704,815	813,971	548,029	40.24%	Underway, 90% complete
WATE13 Waterloo St Sanitary Sewer	900,000		2,170	2,170	897,830	99.76%	Design underway
WIBF11 Winger Rd Reconstruction - Bowen to Farm	30,000	4,834		4,834	25,166	83.89%	

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WMET14 2014 Water Meter Replacement Program	500,000		63,582	63,582	436,418	87.28%	Project is underway, Dec 2014 ETA for completion
WNGR09 Winger Rd Drain Municipal Drain	92,000	90,717		90,717	1,283	1.39%	
ZAVI04 Zavitz Municipal Drain	382,500	64,757	25,289	90,046	292,454	76.46%	Underway; design complete
ZMET06 District Zone Metering Program	60,000				60,000	100.00%	Cost-sharing project with the Region
Total INFRASTRUCTURE SERVICES	22,591,844	3,317,462	1,992,665	5,310,127	17,281,717	76.50%	
FACILITIES MAINTENANCE							
AODA14 2014 Accessibility Upgrades for AODA	45,000		4,000	4,000	41,000	91.11%	
CRAH14 Crystal Ridge Arena Heater Replacement	45,000		10,400	10,400	34,600	76.89%	
CRAR12 Crystal Ridge Arena Flat Roof Replacement	110,000				110,000	100.00%	Construction tender has been awarded; completion ETA - Yearend
CRCC14 Crystal Ridge Community Centre Roof Replacement	330,000		331	331	329,669	99.90%	Construction tender has been awarded; completion ETA - Yearend
CRLR12 Crystal Ridge Library Flat Roof Replacement	35,000				35,000	100.00%	Construction tender has been awarded; completion ETA - Yearend
CRLU11 Crystal Ridge Arena Lighting Upgrade	50,000	27,422	(1,890)	25,532	24,468	48.94%	
FRSA14 Facility Rooftop Solar Array	100,000				100,000	100.00%	Project preparation to commence in 4th quarter 2014
FSSR11 Fire Station #6 Renovation	135,000		10,247	10,247	124,753	92.41%	
GCLU11 Gibson Centre Lighting Upgrade	40,000				40,000	100.00%	Project preparation to commence in 4th quarter 2014
GCMR12 Gibson Centre Mechanical Replacements	62,000	44,379	1,421	45,800	16,200	26.13%	
LPHE14 Leisureplex Heat Exchanger Rebuild	35,000	14,314		14,314	20,686	59.10%	
LPHV13 Leisureplex HVAC Replacement	45,000		5,600	5,600	39,400	87.56%	
LRPP12 Leisureplex Refrigeration Plant Piping	25,000	15,748	1,138	16,886	8,114	32.46%	
PPWR14 Precast Park Washroom Relocation						#DIV/0!	
RBPR14 Ridgeway Battlefield Pavilion Rehabilitation	18,000				18,000	100.00%	Project preparation to commence in 4th quarter 2014
SHMR16 Stevensville Hall Metal Replacement	35,000	9,200	12,398	21,598	13,402	38.29%	
SHRR14 Stevensville Hall Roof Replacement	45,000	22,136	10,421	32,557	12,443	27.65%	
THFR13 Town Hall Foundation Rehabilitation	20,000				20,000	100.00%	Project preparation to commence in 4th quarter 2014
Total FACILITIES MAINTENANCE	1,175,000	133,199	54,066	187,265	987,735	84.06%	
FLEET							
FWHS14 Fuel and Water Hauler Tracking System	15,000		12,910	12,910	2,090	13.93%	
P34413 2013 Parks & Cemeteries Dump Truck	65,000	42,448	457	42,905	22,095	33.99%	
R13014 2014 Roads Pickup Truck	28,000		31,076	31,076	(3,076)	(10.99%)	Outfitting continues -Report IS-11-2014 identified budget overrun as sensor/lighting products could not be reused from the retired vehicle

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R43314 2014 Roads Dump/Plow Truck	200,000		76	76	199,924	99.96%	Order placed, outfitting continues.
R72114 2014 Asphalt Recycler and Hot Box Trailer	68,000				68,000	100.00%	Hot box ordered / Pickup truck tender issued, closing August 29
U05014 2014 Water/Wastewater Van	24,000		27,796	27,796	(3,796)	(15.82%)	Report IS-11-2014 identified budget overrun to enable the enhanced service level with the enrolment with One Call implementation.
U10914 2014 Water/Wastewater Pickup Truck	28,000		76	76	27,924	99.73%	
U40214 2014 Water/Wastewater Dump Truck	100,000		76	76	99,924	99.92%	
Total FLEET	528,000	42,448	72,467	114,915	413,085	78.24%	
DEVELOPER DEPOSITS							
HILL07 Hill Estates Subdivision		165,295		165,295	(165,295)		
Total DEVELOPER DEPOSITS		165,295		165,295	(165,295)		
Total OPEN JOBS	26,207,844	3,883,498	2,507,602	6,391,100	19,816,744	75.61%	